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MINUTES OF MEETING

BOARD OF TRUSTEES

VOLUME 272 July 12, 2013

A meeting of the Board of Trustees was held in the Conference Room of the Williams Building at Penn State Fayette, The Eberly Campus, Lemont Furnace, Pennsylvania, at 1:30 p.m. on July 12, 2013.

The following Trustees were present: Masser (chairman), Alexander, Broadhurst, Brown, Casey, Cotner, Dambly, Dandrea, Doran, Eckel, Erickson, Ferretti, Greig, Harner, Harpster, Khoury, Lubert, Lubrano, McCombie, Myers, Oldsey, Peetz, Shaffer, Silvis, Strumpf, and Taliaferro. Present by telephone were Trustees Clemens and Huber.

Present by invitations were faculty representative Yarnal; student representatives Alexander and Rager; committee constituent representatives Egolf, Hubler, and Salvino; presenters Smarilli and Tombros; staff members Andrews, Basso, DiRaimo, Dunham, Foley, Gray, Hall, Hanes, N. Jones, Kirsch, Mulroy-Degenhart, Pangborn, Paz, Poole, Sims; and Guadagnino. Also present by invitations were Penn State Fayette Chancellor Francis K. Achampong and the chair of the Penn State Fayette Advisory Board, William B. Blaney.

Chairman Masser opened the meeting with the following remarks:

"Good afternoon and welcome.

"A sincere thank you to Penn State Fayette Chancellor, Dr. Francis Achampong and his staff for their hospitality in hosting us. The pride that faculty, staff, and students have for Penn State Fayette, the Eberly Campus, has resonated throughout our visit. Before we address the agenda items before us, I would like to call upon Francis for a few words of welcome. Let me share a little bit about Francis before he comes forward.

"Prior to joining Penn State as director of academic affairs at Penn State Mont Alto in 2002, Francis served in various faculty and leadership roles at Norfolk State University. In 2010, Francis was appointed chancellor at Penn State Fayette, and soon will be returning to Penn State Mont Alto to serve as chancellor. Francis holds a Ph.D in law from the University of London; a master of law from both Georgetown University Law Center and the University of London, Kings College; and a bachelor of law degree from the University of Ghana.

"Francis is licensed to practice law in New York and Virginia, and before the U.S. Supreme Court. He is a graduate of Harvard's Graduate School of Education program in management and leadership in education, and a past fellow of the American Council on Education. Francis has authored many articles on legal and risk management issues, including a book on the law of workplace sexual harassment. His most recent publication was on integrating risk management in strategic planning and appeared in the journal, *Planning in Higher Education.* Francis, could you please come to the podium for some brief opening remarks?"

Dr. Achampong provided a brief message of welcome to the group. Chairman Masser then recognized new Trustees Ted Brown, Kathy Casey, Rick Dandrea, Barb Doran, Ellen Ferretti, Bill Harner, Abe Harpster, and Bill Oldsey; chair of the Faculty Senate Brent Yarnal; student leadership representatives Jalon Alexander and Scott Rager; and committee constituent representatives Roger Egolf, Crystal Hubler, and Kay Salvino. Kathy Bieschke, Abby Diehl, and Annemarie Mountz were recognized for their participation in the 2012-2013 Administrative Fellows Program. The following representatives of the Penn State Fayette community were recognized: Bill Blaney, Michael Comiskey, and Ashley Knauer.

Chairman Masser noted that voting Trustees not attending the meeting in person were being given the opportunity to participate in the Vice Chair election later in the meeting via telephone. Those Trustees were instructed that they must participate in the roll call by phone, and were also instructed to call a separate, designated number at the time of voting in order for their ballot to be counted.

Chairman Masser welcomed new Executive Vice President and Provost, Nick Jones to the University; following this recognition, Dr. Jones shared his remarks with the group. Chairman Masser then welcomed Jeanie Andrews and Holly Kruggel to their appointments as members of the Board of Trustees staff. [Jones comments and applause]

Finally, Chairman Maser recognized Hank Foley for his service to the University as Vice President of Research and Dean of the Graduate School; in August, Foley will join the University of Missouri System as Executive Vice President for Academic Affairs. [Applause]

Public Comment

Eight speakers were present to share their views and visions for the enhancement of Penn State:

Sarah Rich, professor at University Park and parent of a young child enrolled at the Bennett Family Center Childcare Facility spoke about lack of transparency and planned management changes at Bennett and the Child Care Center at Hort Woods.

Penn State alumnus and faculty member, Stephen Carpenter, spoke about the plan to outsource the management of campus childcare centers to Hildebrandt Learning Centers, and contradictions of Penn State policy HR-48.

State Representative Deberah Kula spoke about the value of Penn State Fayette to the community and to Fayette County.

Alumnus Linda Burklin spoke about prospective employers and their negative perceptions of Penn State alumni, and her general disappointment with the public comment sessions of the Board meetings.

State College resident Johan Zwart spoke about the gas conversion of the West Campus Steam Plant at University Park and its potential risks and impact on borough residents.

Terry McMillen, alumnus of Penn State Fayette, spoke about the value of his education and experience at the campus.

Elizabeth Morgan spoke about conflict of interest and the University's lack of disclosure in its business practices.

Michael Jordan, alumnus and executive director of the Fay-Penn Economic Development Council, spoke about the University's support of local business growth, expansions, and contributions to the economic revitalization of the county.

Following the public comment session, it was voted to approve the minutes of the meeting of the Board held at University Park, Pennsylvania on May 3, 2013.

President's Report

Dr. Erickson's report is included as follows:

"Good afternoon. I want to add my welcome to Nick Jones, Jeanie Andrews and the new trustees, and also to thank Chancellor Achampong and his staff for hosting us this week. We sincerely appreciate the opportunity to hold our meeting on this beautiful campus, and realize that it is a large undertaking, especially as Francis is preparing to return to Penn State Mont Alto to serve as Chancellor. Please join me in giving Francis and his hardworking staff a round of applause. [Applause]

"Thank you. We'll have the chance to hear from Dr. Achampong after my remarks. I also wish to note how much we're looking forward to working with Dr. Arlene Hall, who will serve as Interim Chancellor of Penn State Fayette.

"Summer is always a time of transition in academia, and this year is no exception. As Keith mentioned, Hank Foley will be moving to the Show Me state to serve as executive vice president for academic affairs at the University of Missouri System. During Hank's 13-year tenure at Penn State, he has also held the positions of named chair, department head, associate vice president for research and director of strategic initiatives, and dean of the College of Information Sciences and Technology. Please join me in thanking Hank for his contributions to Penn State and in wishing him well in his new position. [Applause]

"Following a distinguished career as a researcher, professor and the Harold and Inge Marcus Dean of Engineering, David Wormley has announced his retirement effective later this summer. David has been a visionary leader, who has built one of the very best engineering programs in the world, while cultivating an exceptionally collegial community. He will be greatly missed. A search for his successor is currently underway.

"Later this afternoon I will provide a detailed report on the operating budget, but for now, I wish to thank the Governor and members of the General Assembly who worked to provide level funding for Penn State, as well as the other state-related and state-owned institutions. Tax revenues in Pennsylvania have only recently returned to their 2008 levels, and we recognize that difficult choices had to be made.

"We appreciate the consideration given to our students, faculty, staff and their families.

"Now that our appropriation has been announced, we can move forward with budgeting faculty and staff raises. To allow for the time it takes to finalize the appropriation and University budgets, and to make the salary increase determinations, we are planning for salary increases to be effective on October 1st in this and succeeding years. This is a shift from the traditional July 1st date, but given the lengthy legislative appropriation process in recent years, a fall salary increase start date will allow our departmental administrators to more effectively manage their budgets. We realize the staff and faculty deserve our support for their exemplary performance again this year.

"Although our campuses are relatively quiet right now, we're gearing up for a robust and academically talented incoming class. We continue to be on track for an incoming first-year class of about 17,000 University-wide, an increase of about 800 freshman compared to last year. Since I last reported in May, we have added about 550 paid accepts for the Commonwealth Campuses, so aggregate campus paid accepts now total 8,200 freshman. We stopped admitting students to University Park after the May 1st deadline. The yield for all campuses is excellent – with the yield rates for both University Park and the Commonwealth Campuses up significantly compared to last year.

"Our faculty and students have also continued their record of excellence in teaching, research and service this summer. For example, Penn State Hershey Children's Hospital earned top spots in five specialties in the U.S. News & World Report's 2013-14 Best Children's Hospitals rankings. The top rankings are for cancer, urology, orthopedics, neurology and neurosurgery, and cardiology and heart surgery -- two more specialties than last year. In addition, the Penn State College of Medicine has recently been awarded a \$1 million grant by the American Medical Association as part of a

program aimed at transforming the way the physicians of tomorrow are trained. Penn State's College of Medicine is one of just 11 medical schools across the United States—and the only school in Pennsylvania—to receive a grant. Congratulations to Hal Paz and his staff for their work, which has garnered these significant honors. [Applause]

"Other noteworthy awards include:

"Dennis Scanlon, professor of health policy and administration in the Penn State College of Health and Human Development, has been awarded a \$7.3 million renewal grant from the Robert Wood Johnson Foundation. Dr. Scanlon and his colleagues will be researching ways to redesign communities' health systems to better serve patients.

"Masatoshi Nei, Evan Pugh Professor of Biology, has been selected to receive the Kyoto Prize for his work in the biological sciences. The Kyoto prize is one of the most prestigious prizes in the world, and it's awarded to researchers, scientists, philosophers and artists. Dr. Nei has been a major contributor to population and evolutionary genetics theory throughout his career. By developing various statistical methods and applying them to molecular data, he pioneered new ways of studying the genetic diversity of populations, evolutionary relationships, the times of species divergence from common ancestors, and related areas. This fall, Dr. Nei will join a jazz pianist and an IBM researcher to fly to Kyoto to receive the 20-karat gold Kyoto Prize Medal, and a cash prize of 50 million yen, or about \$500,000.

"Penn State students recently bested 15 teams to take first place in the second year of the EcoCAR2 competition. The Advanced Vehicle Team used a blend of hard work, team spirit and the latest in computer and engineering technologies to convert a standard 2013 Chevrolet Malibu into a highly efficient hybrid. Launched in 2011, the EcoCAR 2 is a three-year engineering competition sponsored by General Motors and the U.S. Department of Energy. The competition aims to explore solutions that will minimize energy consumption and reduce greenhouse gas emissions, all while maintaining performance, utility and safety.

"For the second year in a row, Penn State Erie, The Behrend Campus, won the SAE International Supermileage competition. Twenty team members spent nearly a year designing, assembling and testing the car, which traveled 1,290 miles on a single gallon of gas. Of course, there were some trade-offs. Student driver John Pearson described the driving experience this way, "It's rough in there. It's like being in an Easy-Bake Oven."

"The Penn State Meteorology team won their second straight title in the Weather Challenge, a North American collegiate weather forecasting competition. Penn State senior Ryan Kramer was the individual Weather Challenge national champion, finishing with the top cumulative score among all forecasters. Penn State graduate student Kyle Imhoff finished second overall and first among all graduate students nationwide. More than 50 universities competed in the 20-week competition.

"The Penn State Army ROTC Nittany Lion Battalion team was honored after finishing first among U.S. teams and second overall in the annual Sandhurst Military Stakes Competition, which tests the strength, smarts, and mettle of members of teams from all over the world. Fifty-eight teams competed in this internationally recognized contest that physically and mentally challenges cadets over a grueling two-day period. This is the highest level of military competition involving: marksmanship, land navigation, leadership, tactical problem solving, cross country movement, grenade throwing, physical fitness, patrolling, military knowledge, and more.

"Congratulations are in order for Khanjan Mehta, the director of the Humanitarian Engineering Social Entrepreneurship program in the College of Engineering, for the

national recognition he recently received for his outreach efforts. Professor Mehta and his students are working with farmers in Kenya to develop low-cost greenhouses that can provide a more stable food supply for that region, as well as a self-sustaining business for farmers. The Association of Public and Land-grant Universities has recognized Professor Mehta as the Northeast regional winner of the 2013 Outreach Scholarship W.K. Kellogg Foundation Engagement Award, which also secures a place as a national finalist for the C. Peter Magrath University Community Engagement Award. This is just one example of the high-impact, student-centered, engaged scholarship experiences that distinguish Penn State for its education excellence. It's also why Undergraduate Education, Student Affairs, Outreach, the Council on Engaged Scholarship and the Faculty Senate are working to make engaged scholarship experiences—including service learning, internships, study-abroad, undergraduate research and capstone seminars—available to every Penn State undergraduate student. Congratulations again to Khanjan and his students, and to all engaged scholars who are contributing to Penn State's national and international leadership in undergraduate education.

"Moving on to athletics, where Penn State student-athletes have gained national attention for their success in the classroom and on the field:

"First and foremost, Penn State student-athletes continue to achieve excellence in graduation rates in comparison with the nation's Division I institutions, according to data released in June by the NCAA. Six Penn State squads earned perfect multi-year Academic Progress Rate scores: field hockey, men's cross country, women's golf, men's tennis and women's tennis. The average multi-year score for Penn State's 29 varsity teams was well above the Division I average, according to the NCAA. This ranking is a great achievement and a wonderful credit to our talented student-athletes, coaches, faculty and staff. Their commitment to academics and athletics brings honor to Penn State, while ensuring the success of student-athletes after graduation.

"In addition, this year the Nittany Lions racked up a record number of points through top finishes in NCAA championships. Boosted by four top 15 finishes in NCAA spring championships, Penn State placed number six in the Learfield Sports Directors' Cup standings, earning a school-record point total. The Nittany Lions remain one of only nine programs nationwide to finish in the Top 25 in all 20 years of the comprehensive survey.

"In late May, the Penn State Alumni Association sponsored the annual Traditional Reunion Weekend, and more than 600 alumni from the class of 1963 and earlier classes, converged on campus to renew old acquaintances and to make new ones. The weekend was packed with a number of events, and one of the highlights was the naming of Distinguished Alumni, Honorary Alumni and the Philanthropists of the Year. You may see some familiar faces on the screen, including Tracy and Ted McCourtney who were honored as philanthropists of the year. Roger Williams, executive director of the Alumni Association will be giving an update on the Alumni Association later this afternoon.

"This summer, loyal alumni contributed to the success of two important projects at The Arboretum at Penn State. Thanks to generous support of Ed and Helen Hintz and Charles "Skip" Smith, we held the ceremonial groundbreaking for the Children's Garden on May 30th. Then in June, we dedicated the Marsh Meadow Boardwalk and Overlook, which was the gift from the Class of 2010. It's a beautifully crafted and exceedingly functional boardwalk. I encourage you to visit the Arboretum next time you're in State College so you can enjoy the new boardwalk.

"Later on our schedule is Peter Tombros, chair of For the Future: The Campaign for Penn State Students. He will give you a full report of our development activities, so I'll

simply express our gratitude to those who have helped us reach such a strong place as we move into the last year of the campaign. We are ending 2012-203 with record-high numbers of gifts and donors, and our receipts and commitments figures reflect the new standards set by this campaign. Please join me in recognizing the outstanding efforts of Peter Tombros, Rod Kirsch, and the development staff for their tireless work on behalf of Penn State.

"Before I conclude my remarks, I want share some information about a lifechanging program that will be starting its 12th year this fall on our University Park campus.

"LifeLink PSU is a unique program that provides college-aged students with disabilities from the local school district with a transition from high school to adult life. It's a collaborative project that involves the College of Education, the State College Area School District, Penn State faculty and hundreds of Penn State student volunteers. The program offers LifeLink students the opportunity to attend college-level courses, such as criminal justice, ballroom dancing, and Web-design. Each LifeLink student attends their chosen classes with a Penn State student mentor who helps with the classwork and socializes with the LifeLink student. The benefits to all the participants are vast, and according to the program organizer, our professors frequently go above and beyond to offer the LifeLink students experiences that parallel those of other students on campus. During the past academic year, more than 330 Penn State students volunteered as mentors in the program, resulting in more 5,400 volunteer hours. The student mentors come from a wide range of majors and educational backgrounds and are the true backbone of the program. We often recognize the students involved in THON, and I wanted to acknowledge some of the other caring and dedicated students and faculty who are committed to making a difference in our community.

"That concludes my remarks. I can now take a few questions."

There were no comments/questions.

Informational Report on Penn State Fayette, The Eberly Campus

Dr. Francis K. Achampong, Chancellor, presented a report highlighting the activities and achievements of Penn State Fayette, The Eberly Campus, as well as the vision for campus initiatives. [A visual presentation was made]

Operating Budget for the University for the Fiscal Year Beginning July 1, 2013

Dr. Rodney A. Erickson, President of the University, provided a report on the 2013-2014 Operating Budget. [A visual presentation was made]

Reports from Standing Committees

Chairman Masser advised that committees would be called into session to consider any action items. Committees may take action if necessary, with the full Board asked to consider committee recommendations at the conclusion of each report.

A. Committee on Academic Affairs and Student Life

Chair Broadhurst reported that a quorum of the Committee on Academic Affairs and Student Life was present with the following members in attendance: Broadhurst (chair), Khoury (vice chair), Erickson and Masser (ex officio), Harner, McCombie, and Oldsey.

Chair Broadhurst reported that since the last meeting, the Committee had an opportunity to meet with Provost Jones, who shared his preliminary views of challenges and opportunities facing the University. Additionally, members of the Penn State Fayette campus community presented information about student and faculty accomplishments, educational engagement, and research to the Committee. The Committee also learned more about the experiences of the 2012-2013 Administrative Fellows following their year-long professional development immersion.

There were no recommendations for action to present to the Board of Trustees.

The Committee received the following items for information:

1. Information on Undergraduate Programs

- a) Bachelor of Science in Agricultural Systems Management in the College of Agricultural Sciences: Phase-Out of Major
- b) Animal Sciences Minor to the Animal Science Minor in the College of Agricultural Sciences: Change in Name
- c) Bachelor of Science in BioRenewable Systems and Agricultural Systems Management Option and BioProducts Option in the College of Agricultural Sciences: New Major and New Options
- d) Bachelor of Science in Forest Science to Bachelor of Science in Forest Ecosystem Management in the College of Agricultural Sciences: Change in Name; Urban Forestry Option in the Bachelor of Science in Forest Science to the Community and Urban Forest Management Option in the Bachelor of Science in Forest Ecosystem Management in the College of Agricultural Sciences: Change in Name
- e) Bachelor of Science in Wood Products in the College of Agricultural Sciences: Phase-Out of Major
- f) Energy Land Management Option in the Bachelor of Science in Energy Business and Finance in the College of Agricultural Sciences in the College of Earth and Mineral Sciences: New Option
- g) Integrated Undergraduate/Graduate Program with Bachelor of Arts in English and Master of Arts in English in the College of the Liberal Arts: New Program
- h) Integrated Undergraduate/Graduate Program with Bachelor of Arts in History and Master of Arts in History in the College of the Liberal Arts: New Program
- i) Integrated Bachelor of Science in Labor Studies and Employment Relations and Master of Professional Studies in Human Resources and Employment Relations in the College of the Liberal Arts: New Program
- j) Bachelor of Arts in Organizational Leadership in the College of the Liberal Arts: New Major
- k) Minor in Organizational Leadership in the College of the Liberal Arts: New Minor
- Bachelor of Science in Planetary Science and Astronomy in the Eberly College of Science: New Major
- m) Minor in Planetary Science and Astronomy in the Eberly College of Science: New Minor
- n) Minor in Entrepreneurship and Innovation in Intercollege Programs: New Minor
- Bachelor of Arts in American Studies at Penn State Berks: Phase-Out of Major
- p) Bachelor of Science in Environmental Studies at Penn State Altoona: New Major
- q) Bachelor of Science in Management to Bachelor of Science in Project and Supply Chain Management at Penn State Erie, The Behrend College: Change in Name

r) Bachelor of Science in Environmental Engineering at Penn State Harrisburg: Phase-Out of Major

2. Information on Undergraduate Programs

- a) Master of Professional Studies (M.P.S.) Program in Renewable Energy and Sustainability Systems in the College of Agricultural Sciences: New Program
- b) Master of Science (M.S.) Degree in Educational Leadership in the College of Education: Discontinuation of Program
- c) Master of Professional Studies (M.P.S.) in Human Resources and Employment Relations with Bachelor of Science (B.S.) in Labor and Employment Relations in the College of the Liberal Arts: New Program
- d) Master of Arts (M.A.) in English with Bachelor of Arts (B.A.) in English in the College of the Liberal Arts: New Program
- e) Master of Arts (M.A.) in History and Bachelor of Arts (B.A.) in History in the College of Liberal Arts: Change in Degree Requirements and New Program
- f) African American and Diaspora Studies Dual-Title Degree Program in the College of the Liberal Arts: New Program

Following this report, Chairman Masser recognized the distinguished service of Interim Provost Robert Pangborn. [Applause]

B. <u>Committee on Audit and Risk</u>

Chair Peetz indicated that there was no report from the Committee on Audit and Risk.

C. <u>Committee on Finance, Business and Capital Planning</u>

Chair Dambly reported that a quorum of the Committee on Finance, Business and Capital Planning was present with the following members in attendance: Dambly (chair), Cotner (vice chair), Masser (ex officio), Casey, Doran, Oldsey, Silvis, and Strumpf.

Chair Dambly reported that since the last meeting, the Committee has received reports on the 2013-2014 Operating Budget; the Data Center; the Budget Planning Task Force; Freeh Report recommendations; and the West Campus Steam Plant.

The Committee on Finance, Business and Capital Planning recommended that the Board of Trustees approve the following resolutions:

- RESOLVED, That the conditions governing certain existing scholarships, fellowships, awards, and similar funds previously established at the University be revoked and that the Officers of the University are authorized to put into effect the revised regulations as requested by the donors.
- 2. RESOLVED, That the Board of Trustees gratefully acknowledges the generous contributions of the many friends of the University in support of endowments, funds, and other major commitments as reported to the Committee on Finance, Business, and Capital Planning at its meeting of July 12, 2013.

FURTHER BE IT RESOLVED, That the Officers of the University are authorized to convey the Board's appreciation to these generous benefactors who provide opportunities for many students to receive a quality education.

WHEREAS, by resolutions adopted on May 18, 2007, the Board of Trustees authorized borrowing of up to Six Hundred Million (\$600,000,000)

Dollars for capital projects approved by the University's Board of Trustees to award construction contracts prior to June 30, 2013 (the "2007 Resolution"); and

WHEREAS, approximately Three Hundred Fifty Million (\$350,000,000) Dollars of the funds authorized to be borrowed under the 2007 Resolution have been borrowed; and

WHEREAS, it is in the financial interests of the University to extend the date for the Board of Trustees' approval to award construction contracts under the 2007 Resolution from June 30, 2013 to September 30, 2013; and

NOW, THEREFORE, BE IT RESOLVED, That the authority to borrow the remaining funds not yet borrowed under the 2007 Resolution shall be extended to capital projects approved by the University's Board of Trustees to award construction contracts prior to September 30, 2013.

FURTHER RESOLVED, That the Board of Trustees of the University acknowledges that decisions regarding the form of University obligations and borrowing of the University and as to the other aspects of such obligations and borrowing described in the recitals to 2007 Resolution may be most effectively made from time to time by officers of the University as hereafter described and that, for purposes of these resolutions, the term "officers of the University" shall mean the persons holding the positions of the President, the Senior Vice President for Finance and Business/Treasurer, and the Associate Vice President for Finance and Corporate Controller, or any two of them, acting from time to time pursuant to the authority granted by these resolutions.

FURTHER RESOLVED, That Officers of the University are authorized to cause the University to issue, within the extended borrowing authority under the 2007 Resolution: 1. Bonds of The Pennsylvania State University and 2. Guarantees of indebtedness of The Milton S. Hershey Medical Center (collectively, the "Obligations") to be issued at any time or from time to time in one or more series, bearing such fixed or variable rate or rates of interest, having such other terms and provisions, including, without limitation, original issue discount or premium, and secured by such security, including, without limitation, trust indentures, mortgages, security agreements, pledges of revenue or of the general credit of the University, as the officers of the University shall deem to be necessary or appropriate to the University.

FURTHER RESOLVED, That the Officers of the University are authorized to execute, in the name and on behalf of the University, such agreements, contracts, bonds, official statements, trust indentures, mortgages, deeds of trust, security and pledge agreements, guarantees, loan agreements, bond purchase agreements, interest rate management agreements, investment contracts and other agreements and documents of every nature and description which are necessary or appropriate to accomplish the foregoing or in connection with the issuance of the Obligations.

FURTHER RESOLVED, That the Officers of the University are authorized to cause such Obligations to be issued directly by the University and also by and through public authorities of the Commonwealth of Pennsylvania, including, without limitation, The Pennsylvania Higher Educational Facilities Authority, or the Centre County Higher Education Authority, with the proceeds of such indebtedness of such public authorities being loaned to the University, or to the Medical Center, as the case may be.

FURTHER RESOLVED, That the Officers of the University are authorized to refund or otherwise refinance the Obligations and other outstanding indebtedness of the University from time to time and, prior to, concurrently with or subsequent to the issuance of indebtedness of the University, to execute any agreements (including any amendments or supplements thereto or thereof) which are required in connection with Credit Enhancement or Hedge Agreements, all on such terms and conditions as the officers of the University shall deem necessary or appropriate.

FURTHER RESOLVED, That this resolution is intended to be a reimbursement resolution within the meaning of Treasury Regulation Section 1.150-2 and, in implementation hereof, the officers of the University may approve specific capital expenditures to be reimbursed from the proceeds of obligations later to be issued, and the funds from which such capital expenditures shall be paid, as required by the said Regulation.

FURTHER RESOLVED, That the borrowing of the University or guarantees of indebtedness of the Medical Center under these resolutions shall be limited to capital projects approved by the University's Board of Trustees to award construction contracts prior to September 30, 2013.

FURTHER RESOLVED, That the Officers of the University are hereby authorized and directed to execute and deliver such other agreements and documents and to take such other action as may be necessary or appropriate in order to effectuate the foregoing resolutions.

3. RESOLVED, That the proposed Operating Budget for the University for the fiscal year beginning July 1, 2013, as shown in Attachment I and Schedules I - V which are attached hereto and made a part hereof, is approved.

[See Appendix I]

4. RESOLVED, That tuition and fees at all locations are, effective 2013-2014 school year, as shown on the statements attached hereto and which are a part of this resolution.

[See Appendix II]

5. RESOLVED, That the final plans for Beaver Stadium Videoboards and Sound System at University Park, as designed by the firm of Populous of Kansas City, Missouri, are approved.

FURTHER BE IT RESOLVED, That authorization to award contracts to construct the project be approved at a cost of \$10,000,000.

6. RESOLVED, That the approval is given to perform a wireless upgrade at all residence halls at The Pennsylvania State University.

FURTHER BE IT RESOLVED, That authorization to award contracts to complete the project be approved at a cost of \$6,500,000.

7. RESOLVED, That the Board of Trustees approves the sale of 1.57 acres along Alexander Place, Sharon, Mercer County, Pennsylvania, to Noise Solutions (USA) Inc., in the amount of \$18,400.

BE IT FURTHER RESOLVED, That the Officers of the University are authorized and directed to take such steps as are necessary to make effective this resolution.

- 8. RESOLVED, That the Board of Trustees approves the acquisition of the property containing 8.54 acres located at 300 Science Park Road, Ferguson Township, Centre County, Pennsylvania, from Inland Western State College Science Park DST, a Delaware Statutory Trust for \$11,500,000.
 - BE IT FURTHER RESOLVED, That the Officers of the University are authorized and directed to take such steps as are necessary to make effective this resolution.
- 9. RESOLVED, That the Board of Trustees approves the acquisition of the property containing 21.4 acres located at 437 Old Forge Road, Middletown Township, Delaware County, Pennsylvania, from the Estate of Mary S. Davis for \$2,100,000.
 - BE IT FURTHER RESOLVED, That the Officers of the University are authorized and directed to take such steps as are necessary to make effective this resolution.
- 10. WHEREAS, The Board of Trustees desires to have Columbia Gas of Pennsylvania install the new natural gas service line to the West Campus Steam Plant on University property.
 - WHEREAS, The cost of the West Campus Steam Plant modification project has increased due to the change in the location of the gas line.
 - WHEREAS, The cost of the West Campus Steam Plant Turbine Replacement project has increased due to delays associated with the change in the location of the gas line.
 - RESOLVED, That the proposal to amend the service contract with Columbia Gas of Pennsylvania to install the gas service line on campus is approved.
 - BE IT FURTHER RESOLVED, That the proposal to increase the West Campus Steam Plant modification project by \$9,000,000 from \$48,300,000 to \$57,300,000 to complete the project is approved.
 - BE IT FURTHER RESOLVED, That the proposal to increase the West Campus Steam Plant Turbine Replacement project by \$600,000 from \$8,600,000 to \$9,200,000 to complete the project is approved.

The Board voted to approve the action items as recommended by the Committee on Finance, Business and Capital Planning. [The Committee on Finance, Business and Capital Planning Agenda Item 3 (Conflict of Interest - Approval of Leases with PSRP Developers, Inc., Innovation Park) was removed from consideration in July 2013.]

The Committee received the following items for information:

- 1. North Henderson Utility Upgrades, University Park
- 2. Recreation Hall Perimeter Security Implementation, University Park

- 3. Naming of Buildings at The Navy Yard, Philadelphia, PA
 - a) Name two buildings at The Navy Yard, Philadelphia which will serve as the Energy Efficient Buildings HUB (EEB Hub) headquarters beginning in 2014--the building located at 4960 S. 12th Street, the "Center for Building Energy Science and Engineering" and the building located at 1101 Kitty Hawk Avenue, the "Center for Building Energy Education and Innovation."
- 4. Naming of Rooms, Portions of Buildings and Plazas
 - a) Name the Men's Basketball Office (Assistant Coach's Office, Room 113F) in the Bryce Jordan Center in recognition of a commitment from Guy and Blake Murray. The recognition plaque should read: Guy and Blake Murray Assistant Coach's Office
 - b) Name an Exam Room in the Pegula Ice Arena in recognition of a commitment from Robert and Kim Nielsen. The recognition plaque should read: *Dr. Robert and Kim Nielsen Exam Room*
 - c) Name the Skating Director's Office, Pegula Ice Arena, in recognition of a commitment from Tim Bhanubandh. The recognition plaque should read: Skating Director's Office in Honor of Dena Yeagley
 - d) Change the Broadcast Booth, Pegula Ice Arena, named by Edward and Kathy Sobota to the Home Team Coaches Booth. The revised recognition plaque should read: *The Edward Sobota Family Penn State Coaches Booth*
- Purchase of Property at 4813 Jordan Road, Penn State Erie, The Behrend College
- 6. Status of Major Construction Programs and Borrowing
- 7. Summary and Designation of Gifts received by the University

D. <u>Committee on Governance and Long Range Planning</u>

Chair Eckel reported that a quorum of the Committee on Finance, Business and Capital Planning was present with the following members in attendance: Eckel (chair), Shaffer (vice chair), Masser (ex officio), Alexander, Broadhurst, Dandrea, Doran, and Lubrano.

Chair Eckel reported that since the last meeting the Committee has continued work on governance reforms such as Board composition, elections, and selection processes. The Committee has discussed a recommendation to engage expert governance counsel to facilitate future governance change considerations. The Committee has voted to engage such service and has extablished the following procedures for the engagement: 1) Trustees will submit suggestions for counsel consideration to Thomas G. Poole. 2) Trustees Doran, Eckel, and Masser will vet the candidates and select three to five of them to be interviewed by the Committee. 3) The final process of engagement will be carried forward by the University.

Chair Eckel also reported that the Committee has given consideration to the implementation of background clearance reporting for members of the Board. Investigation of this process is ongoing and will be discussed at future meetings.

Chair Eckel reminded the Board that voting members who were not present at the meeting would be given the opportunity to vote telephonically in the Vice Chair election. Other items discussed by the Committee included: 1) The posting of November and January Board meeting expenses on the website; 2) a recommendation to change the month of the Board's annual meeting from January to July; 3) changes in the *Bylaws* to accommodate the creation of a Compensation Committee; and 4), the development of a self-assessment tool for the Board.

The Committee on Governance and Long Range Planning recommended that the Board of Trustees approve the following resolutions:

- 1. RESOLVED, That in recognition of loyal and meritorious service to the Board of Trustees, the members of the Board encourage David R. Jones to serve as Trustee Emeritus and Anne Riley to serve as Trustee Emerita of The Pennsylvania State University, effective July 12, 2013.
- 2. The Committee on Governance and Long-Range Planning recommends to the Board of Trustees election of the following as an officer of the corporation:

 1) Assistant Secretary Donna J. Newburg
- 3. The Committee on Governance and Long-Range Planning recommends to the Board of Trustees that the dates of the March 2014 meetings be changed to March 6-7, 2014.

The Board voted to approve the action items as recommended by the Committee on Governance and Long Range Planning. [The approval of the above items reflects a negative vote by Trustees Edward B. Brown, III, Barbara L. Doran, and Anthony P. Lubrano regarding Action D.1.]

Chair Masser explained the election process for Vice Chairman of the Board and noted that a quorum of the Board was present. Chair Masser called for nominations for Vice Chair of the Board of Trustees. Trustee Mark H. Dambly nominated Paul H. Silvis; the nomination was seconded. Trustee William F. Oldsey nominated Ryan J. McCombie; the nomination was seconded. There being no further nominations, it was voted that the nominations be closed.

Ballots were distributed. Trustees Alexander, Oldsey, and Shaffer were appointed to serve as tellers for the election. Paul H. Silvis was elected as Vice Chairman of the Board.

E. Committee on Legal and Compliance

Chair Lubert reported that a quorum of the Committee on Legal and Compliance was present with the following members in attendance: Lubert (chair), Frazier (vice chair), Masser (ex officio), Casey, Dandrea, Eckel, Greig, and Taliaferro.

Chair Lubert reported that since the last meeting, the Committee has received legal updates and information from Julie DelGiorno, Athletics Integrity Officer, and Regis Becker, Director of University Ethics and Compliance.

Chair Lubert reported that during a special meeting of the Board on October 26, 2012, the Board authorized a subcommittee of the Committee on Legal and Compliance to approve settlements on behalf of the University in the matter of claims made against the University related to actions by Gerald Sandusky. In executive session this morning, counsel for the University, with the assistance of nationally recognized experts in mediation and conflict resolution, recommended that settlement offers be made to a number of claimants, in amounts and on terms described on a confidential basis to the Board of Trustees. Chair Lubert further reported that the subcommittee felt it was in the best interest of the University for the Board to approve offers that may potentially lead to settlements.

The Committee on Legal and Compliance recommended that the Board of Trustees approve the following resolutions:

1. WHEREAS, It is the desire of The Pennsylvania State University to be granted a renewal Hotel Liquor License, and

WHEREAS, It is the desire of The Pennsylvania State University to be granted a renewal of Sunday Sales Permit for the sale of alcoholic beverages at The Nittany Lion Inn, and

WHEREAS, It is the desire of The Pennsylvania State University to be granted a renewal of Amusement Permit,

THEREFORE BE IT RESOLVED, That applications of License and Permits to expire January 31, 2015, be filed with The Pennsylvania Liquor Control Board and that Joseph J. Doncsecz, Associate Vice President for Finance and Corporate Controller, and David J. Gray, Senior Vice President for Finance and Business/Treasurer, be authorized and any and all are authorized to execute the necessary applications and bond, and any other papers required by the Pennsylvania Liquor Control Board.

 WHEREAS The Pennsylvania Liquor Code authorizes the Pennsylvania Liquor Control Board to issue various permits related to liquor sales, subject to a well-defined set of regulations; and

WHEREAS The Pennsylvania State University desires to file an application for a Wine Auction Permit issued by the Pennsylvania Liquor Control Board, on behalf of WPSU as part of its fund raising efforts;

BE IT HEREBY RESOLVED, That an application for a Wine Auction Permit be submitted to the Pennsylvania Liquor Control Board as part of WPSU's fund raising efforts.

BE IT FURTHER RESOLVED, That David J. Gray, Senior Vice President for Finance and Business/Treasurer, and/or Joseph J. Doncsecz, Associate Vice President for Finance and Corporate Controller, is/are authorized to execute the applications and any other papers required by the Pennsylvania Liquor Control Board, and to take such other actions as may be required in connection with the application.

 WHEREAS, claims have been and are expected to be made against the University by persons alleging, among other things, that the University is liable for injuries suffered by such persons relating to the actions of Gerald Sandusky;

WHEREAS, the Board of Trustees desires to resolve such claims in a manner that is fair, expeditious and efficient;

WHEREAS, the Subcommittee on Legal of the Committee on Legal and Compliance of the Board of Trustees was created, in part, to oversee litigation and other legal matters affecting the University;

WHEREAS the Board of Trustees previously authorized the President and the Senior Vice President for Finance and Business/Treasurer to cause the University to pay such amounts within such dollar limits as the Subcommittee on Legal may approve in advance to one or more such persons in settlement of such claims, in each case on terms and conditions approved by the President, or the Senior Vice President for Finance and Business/Treasurer, and by the Vice President and General Counsel as to form, and further authorized the President and the Senior Vice President for Finance and Business/Treasurer to execute

any necessary settlement agreements, and any other documents, instruments or agreements deemed necessary or advisable in connection therewith:

WHEREAS, the Board of Trustees previously authorized the execution and delivery of any settlement agreement, or any other documents, instruments or agreements deemed necessary or advisable in connection therewith, with any such settlement agreement constituting conclusive evidence of such proper officer's approval within the authority approved and authorized by the Subcommittee on Legal;

WHEREAS, counsel for the University, with the assistance of nationally recognized experts in mediation and conflict resolution, have recommended that settlement offers be made to a number of claimants, in amounts and on terms described on a confidential basis to the Board of Trustees in executive session on the date of this Resolution:

WHEREAS, notwithstanding the authorization previously provided by the Board of Trustees, the Subcommittee on Legal has determined that it would be in the best interests of the University for the Board of Trustees to approve the offers to be made by the University in connection with the proposed settlement of such claims;

THEREFORE BE IT RESOLVED, that the President and the Senior Vice President for Finance and Business/Treasurer be, and each of them hereby is, authorized to cause the University to pay such amounts within the dollar limits described on a confidential, privileged and work product protected basis to the Board of Trustees in executive session on the date of this Resolution to one or more such persons in settlement of such claims, in each case on terms and conditions approved by the President, or the Senior Vice President for Finance and Business/Treasurer, and by the Vice President and General Counsel as to form, and that the President and the Senior Vice President for Finance and Business/Treasurer be, and each of them hereby is, authorized to execute any necessary settlement agreements, and any other documents, instruments or agreements deemed necessary or advisable in connection therewith; and

RESOLVED FURTHER, that the execution and delivery of any such settlement agreements, or any other documents, instruments or agreements deemed necessary or advisable in connection therewith, shall constitute conclusive evidence of such proper officer's approval within the authority approved and authorized hereby.

The Board voted to approve the action items as recommended by the Committee on Legal and Compliance.

E. Committee on Outreach, Development and Community Relations

Chair Myers reported that a quorum of the Committee on Outreach, Development and Community Relations was present with the following members in attendance: Myers (chair), Alexander (vice chair), Masser (ex officio), Brown, Dambly, Ferretti, Harpster, and McCombie.

Chair Myers reported that since the last meeting, the Committee has received an update on the following items: University branding efforts; Outreach initiatives, including the World Campus and progress in new digital media classrooms; the Strategic Plan of the Penn State Alumni Association; Governmental Affairs and the status of state appropriations and related challenges; social media related to Penn State with particular emphasis on the evolving conversation drivers

specific to the Sandusky scandal. Chair Myers also reported that the Committee discussed ways to improve alumni participation in elections.

As recommended by several members of the Committee on Outreach, Development and Community Relations, Chair Myers shared remarks reflective of his goals for the Committee and the University which were previously presented during the public Committee meeting on Thursday.

The Committee recommended no actionable items to the Board of Trustees.

<u>Election of Members to the Board of Directors: Agricultural Law Resource and Reference Center,</u> The Dickinson School of Law of The Pennsylvania State University

The Board of Trustees voted to adopt the following resolution:

RESOLVED, That the Board of Trustees elects Trustee M. Abraham Harpster and Trustee Betsy E. Huber to serve on the Board of Directors of the Agricultural Law Resource and Reference Center of The Dickinson School of Law of The Pennsylvania State University.

Update on Presidential Search Process

Karen B. Peetz, Chairman of the Trustee Presidential Selection Council, provided an update on the Presidential Search process.

Informational Report on For the Future: The Campaign for Penn State Students

Mr. Peter G. Tombros, Chair of *For the Future: The Campaign for Penn State Students*, presented an informational report on the Campaign and University Development. [A visual presentation was provided] [Applause]

<u>Informational Report on the Penn State Alumni Association Activities by the President of the Alumni Association</u>

A report on the activities of the Penn State Alumni Association was presented by Kathleen Arnold Smarilli, President of the Penn State Alumni Association for 2012-13. [A visual presentation was provided] [Applause]

Announcements by the Chairman of the Board of Trustees

In closing, Chairman Masser:

Provided an opportunity for Trustee Ryan McCombie to address the Board [Applause]

The meeting adjourned at 5:25 p.m.

Respectfully submitted,

Janine S. Andrews Associate Secretary Board of Trustees

THE PENNSYLVANIA STATE UNIVERSITY 2013-14 OPERATING BUDGET SCHEDULE I SUMMARY SCHEDULE FOR TOTAL UNIVERSITY

		(1) Adjusted Budget		(2)		(3) 2013-14
_		2012-13		Changes	_	Budget
General Funds:						,
Educational & General	\$	1,704,539,000	\$	40,892,000	\$	1,745,431,000
Agric. Research & Cooperative Extension		48,018,000		1,500,000		49,518,000
Sub-Total		1,752,557,000		42,392,000		1,794,949,000
College of Medicine		112,789,000		2,132,000		114,921,000
Pennsylvania College of Technology		97,249,000		7,461,000		104,710,000
Total - General Funds	_	1,962,595,000		51,985,000		2,014,580,000
Federal Funds - Agriculture		19,535,000		0		19,535,000
Restricted Funds (a):						
Educational & General		509,263,000		(20,370,000)		488,893,000
Agric. Research & Cooperative Extension		48,002,000		(1,920,000)		46,082,000
College of Medicine		90,000,000		(5,000,000)		85,000,000
Pennsylvania College of Technology	_	15,584,000		(851,000)		14,733,000
Total - Restricted Funds	_	662,849,000	****	(28,141,000)		634,708,000
Auxiliary Enterprises (b):						
Educational & General (c)		339,180,000		10,985,000		350,165,000
College of Medicine		3,780,000		53,000		3,833,000
Pennsylvania College of Technology	_	26,954,000		105,000		27,059,000
Total - Auxiliary Enterprises	_	369,914,000		11,143,000		381,057,000
TOTAL	\$	3,014,893,000	\$	34,987,000	\$	3,049,880,000
The Milton S. Hershey Medical Center		1,265,596,000		100,120,000		1,365,716,000 (d)
TOTAL UNIVERSITY	\$_	4,280,489,000	\$	135,107,000	\$	4,415,596,000

THE PENNSYLVANIA STATE UNIVERSITY 2013-14 GENERAL FUNDS BUDGET SCHEDULE II SUMMARY OF EXPENDITURES

		(1) Adjusted	(2)	(3)
	_	Budget 2012-13	 Changes	 2013-14 Budget
GENERAL FUNDS:				
EDUCATIONAL & GENERAL:				
Instruction and Research	\$	700,504,000	\$ 6,939,000	\$ 707,443,000
Other Public Service		25,366,000	15,000	25,381,000
Academic Support		353,040,000	1,886,000	354,926,000
Institutional Support		268,640,000	1,870,000	270,510,000
Student Services		118,005,000	783,000	118,788,000
Student Aid		48,372,000	2,476,000	50,848,000
Physical Plant Operations		180,565,000	4,768,000	185,333,000
University Contingencies		10,047,000	0	10,047,000
Cost Savings/Internal Reductions		0	(35,902,000) (e)	(35,902,000)
Compensation & Employee Benefits Adj (f)		0	23,334,000	23,334,000
Benefits Cost Increases		0	28,860,000	28,860,000
President's Excellence Fund (g)	·	0	5,863,000	 5,863,000
Total Educational & General (h)		1,704,539,000	40,892,000	 1,745,431,000
AGRICULTURAL RESEARCH & COOPERATIVE EXTENSION (i):				
Compensation & Employee Benefits Adj.		0	2,365,000	2,365,000
Program Changes	_	48,018,000	 (865,000)	 47,153,000
Total Agricultural Research &				
Cooperative Extension (j)		48,018,000	1,500,000	 49,518,000
Sub-Total		1,752,557,000	42,392,000	1,794,949,000
COLLEGE OF MEDICINE		112,789,000	2,132,000	114,921,000
PA COLLEGE OF TECHNOLOGY (k)		97,249,000	 7,461,000	 104,710,000
TOTAL GENERAL FUNDS	\$	1,962,595,000	\$ 51,985,000	\$ 2,014,580,000

272-19 THE PENNSYLVANIA STATE UNIVERSITY 2013-14 GENERAL FUNDS BUDGET SCHEDULE III SUMMARY OF INCOME

		(1) Adjusted Budget 2012-13	·	(2)		(3) 2013-14	
GENERAL FUNDS:	-	2012-13		Changes		Budget	
EDUCATIONAL & GENERAL:							
State Appropriation:							
Educational & General	\$	214,110,000	\$	0	(m) \$	214,110,000	
Transfers	•	(4,032,000)	•	ō	(π) Ψ	(4,032,000	
Sub-Total - State Appropriation	-	210,078,000		0		210,078,000	
Tuition and Fees		1,379,508,000		35,900,000	(0)	1,415,408,000	
Facilities & Administration and		, , , , , , , , , , , , , , , , , , , ,		00,000,000	(0)	1,110,100,000	
Investment Income		81,515,000		5,000,000		86,515,000	
Sales and Services Income		27,978,000		0		27,978,000	
Other Income		19,460,000		(8,000)		19,452,000	
Other Transfers		(14,000,000)		(0,000)		(14,000,000)	
	_	(1.1/000/000)				(14,000,000)	<u>'</u> _
Total Educational & General		1,704,539,000		40,892,000		1,745,431,000	_
AGRICULTURAL RESEARCH & COOPERATIVE EXTENSION:							
State Appropriation:							
Agric. Research & Cooperative Extension		44,737,000		1,500,000	(n)	46,237,000	
Transfers		2,581,000		0	(17)	2,581,000	(a)
Sub-Total - State Appropriation	س	47,318,000		1,500,000		48,818,000	_ (4)
Sales and Services Income	_	700,000		0		700,000	
Total Agricultural Research &							
Cooperative Extension	••••	48,018,000		1,500,000		49,518,000	_
Sub-Total		1,752,557,000		42,392,000		1,794,949,000	
COLLEGE OF MEDICINE		112,789,000	<u> </u>	2,132,000		114,921,000	-
PA COLLEGE OF TECHNOLOGY (I): State Appropriation:							
PA College of Technology		13,584,000		2,000,000	(m)	15,584,000	
Transfers		396,000		2,000,000	(117)	396,000	(e)
Sub-Total - State Appropriation	_	13,980,000		2,000,000		15,980,000	(1)
Tuition and Fees		79,437,000		6,266,000		85,703,000	
Other Income		3,832,000		(805,000)		3,027,000	<u>.</u>
Total PA College of Technology	_	97,249,000		7,461,000		104,710,000	•
TOTAL GENERAL FUNDS	\$	1,962,595,000	\$	51,985,000	\$	2,014,580,000	

THE PENNSYLVANIA STATE UNIVERSITY 2013-14 OPERATING BUDGET SCHEDULE IV SUMMARY OF EXPENDITURES THE COLLEGE OF MEDICINE AT THE MILTON S. HERSHEY MEDICAL CENTER

		(1) Adjusted Budget 2012-13	 (2) Changes	 (3) 2013-14 Budget
GENERAL FUNDS:	•			
Instruction and Research	\$	33,629,000	\$ 712,000	\$ 34,341,000
Other Public Service		3,892,000	8,000	3,900,000
Academic Support		12,689,000	2,146,000	14,835,000
Institutional Support		25,503,000	562,000	26,065,000
Student Services		3,054,000	28,000	3,082,000
Student Aid		2,234,000	66,000	2,300,000
Physical Plant Operations		31,788,000	(1,376,000)	30,412,000
Compensation & Employee Benefits Adj.		0	1,254,000	1,254,000
Benefits Cost Increases		′ 0	(1,268,000)	(1,268,000)
TOTAL GENERAL FUNDS		112,789,000	2,132,000	114,921,000
RESTRICTED FUNDS (s)		90,000,000	(5,000,000)	85,000,000
AUXILIARY ENTERPRISES (t)		3,780,000	53,000	 3,833,000
TOTAL	\$	206,569,000	\$ (2,815,000)	\$ 203,754,000

THE PENNSYLVANIA STATE UNIVERSITY 2013-14 OPERATING BUDGET SCHEDULE V SUMMARY OF INCOME THE COLLEGE OF MEDICINE AT THE MILTON S. HERSHEY MEDICAL CENTER

		(1) Adjusted Budget 2012-13	 (2) Changes	(3) 2013-14 Budget
GENERAL FUNDS:				
Tuition and Fees	\$	29,460,000	\$ 1,692,000 (x) \$	31,152,000
Facilities & Administration and Investment Income		19,078,000	(1,600,000)	17,478,000
Academic Support from MSHMC (u)		26,911,000	2,535,000	29,446,000
Sales and Services Income		16,998,000	35,000	17,033,000
Other Income		5,287,000	(530,000)	4,757,000
State Appropriation: Transfers		1,055,000	0	1,055,000 (y)
Other Transfers	·	14,000,000	0	14,000,000
TOTAL GENERAL FUNDS		112,789,000	2,132,000	114,921,000
RESTRICTED FUNDS (v)		90,000,000	(5,000,000)	85,000,000
AUXILIARY ENTERPRISES (w)		3,780,000	 53,000	3,833,000
TOTAL	\$	206,569,000	\$ (2,815,000) \$	203,754,000

Footnotes for Schedules I - V

Schedule I:

- Includes Grants, Contracts, Restricted Gifts and Restricted Endowment Income.
 The Adjusted Budget 2012-13 is based on 2011-12 actual and 2012-13 estimated income. Expenditures are offset directly by income for the same purpose.
- (b) Self-supporting budgets representing sales and services, primarily to individuals. Educational and General Auxiliary Enterprises include Housing and Food Services, Intercollegiate Athletics, Commons Operations, Penn State Hospitality Services, Bryce Jordan Center, and Airport Operations.
- (c) Includes \$9,393,000 from room and board rate increases approved by the Board of Trustees on March 15, 2013, and other adjustments. Expenditures are offset directly by income for the same purpose.
- (d) Total income from the 2013-14 budget for The Milton S. Hershey Medical Center (MSHMC) that was approved by the Finance Committee of the Board of Directors of MSHMC on July 10, 2013.

Schedule II:

- (e) Includes \$7.7 million from a 1.0 percent across-the-board reduction in department operating funds from the academic and administrative units, and \$28.2 million in cost savings in Finance & Business, University Outreach, an increase in overhead recovery from auxiliary enterprise units, and other centralized expense reductions.
- (f) A salary increase pool of 2.0 percent has been used for merit-based increases, and for market and equity considerations for groups or individuals within the unit.
- (g) To provide additional support for salary concerns, the budget (including Agricultural Research and Cooperative Extension) provides for the President's Excellence Fund. This fund represents 1.0 percent of the filled position salary base for faculty and staff, and will be used for special merit, market, and equity considerations.
- (h) Employee benefits expense distributed by function.
- (i) Includes expenditures offset by funding allocated by the Commonwealth and by sales and services income.
- (j) Includes allocated employee benefits for Agricultural Research and Cooperative Extension personnel paid on Federal Funds-Agriculture.
- (k) The Pennsylvania College of Technology (Penn College) is a separate but wholly owned subsidiary of the University administered through the Corporation for Penn State.

Schedule III:

- (I) Penn College is a separate but wholly owned subsidiary of the University administered through the Corporation for Penn State.
- (m) State appropriation support will increase by \$2,000,000 or 0.9% more than the 2012-13 level.
- (n) State support will increase by \$1,500,000 or 3.4% more than the 2012-13 level.
- (o) Includes tuition rate changes for 2013-14 of \$32,087,000 and summer income of \$1,800,000. Also reflected are additional income of \$631,000 from the Information Technology Fee, \$572,000 from Student Activities Fee, and \$810,000 from Student Facilities Fee.
- (p) Represents the following transfers: \$1,055,000 to the College of Medicine for redistribution of 2004-05 increase, for graduate and nursing programs, for the prior years' Tuition Challenge Grants, and for a proportionate share of the 1997-98 Special Projects appropriation (which was folded into E&G in the 1998-99 appropriation); \$2,977,000 to other line items for redistribution of 2005-06 and 2004-05 increases; and for a proportionate share of the 1997-98 Special Projects appropriation.
- (q) Represents the following transfers: \$1,018,000 redistribution of 2005-06 increase, \$1,136,000 redistribution of 2004-05 increase and \$427,000 for a proportionate share of the 1997-98 Special Projects appropriation.
- (r) Represents the following transfers: \$293,000 redistribution of 2004-05 increase and \$103,000 for a proportionate share of the 1997-98 Special Projects appropriation.

Schedule IV:

- (s) Expenditures are offset directly by income for the same purpose.
- (t) Self-supporting budgets representing sales and services, primarily to individuals. These sales and services include student housing. Expenditures are offset directly by income for the same purpose.

Schedule V:

- (u) Reflects funding received by the College of Medicine from The Milton S. Hershey Medical Center (MSHMC).
- (v) Expenditures are offset directly by income for the same purpose.
- (w) Self-supporting budgets representing sales and services, primarily to individuals. These sales and services include housing.
- (x) Reflects an annual increase of \$2,302 for in-state medical student tuition, and \$2,000 for out-of-state medical student tuition.
- (y) Represents the following transfers: for redistribution of 2004-05 increase, for graduate and nursing programs, for the prior years' Tuition Challenge Grants, and for a proportionate share of the 1997-98 Special Projects appropriation (which was folded into E&G in the 1998-99 appropriation).

Schedule 1 University Park, Hershey, Dickinson, and Great Valley Tuition Projected 2013-14 Tuition Rates

	Per	Per Academic Year	ear	Full-T	Full-Time Per Semester	ester	Part	Part-Time Per Credit	redit
	2012-13	Increase	2013-14 Tuition	2012-13	esee established	2013-14 Tuition	2012-13	pacaran	2013-14 Triffor
Pennsylvania Residents				21-2102			61-2102	- Cabb	i unitroli
Univer graduate: Lower Division including Associate:									
Freshmen & Sophomore Upper Division: (a)	15,562	528	16,090	7,781	264	8,045	648	23	670
Juliot & Selion: Business Science 1971 Engineering (b)	7000	Š		(;		i		
Nitraina	17,824	909 409	18,428	8,912	302	9,214	743	25	768
	20,090	282	20,772	10,045	£ ;	10,386	837	29	998
All Outer mograms	16,826	2/0	17,396	8,413	285	8,698	701	54	725
MBA	21 878	79.4	27.00	000	ţ			;	ļ
Business Science IST Engineering (h)	18 670	40,4	40.204	10,838	367	11,205	903	3,	934
All Other Programs	17,670	200	19,504	0000	9 000	3,632	7,78	S S	804
Great Valley Graduate Center		3	0,14,0	60,0	9	0, 2,	000/	67	L9/
Education	16.742	310	17.052	8.371	7. 25.	8 526	808	7	744
All Other Programs	21,222	392	21,614	10,611	196	10.807	884	2 12	90-
Graduate Assistantships, Fellowships	15,060	510	15,570	7,530	255	7,785	; } :	: (;
Dickinson School of Law	39,600	1,488	41,088	19,800	744	20,544	1,650	62	1,712
College of Medicine at Hershey:									
Medical	41,860	2,302	44,162	20,930	1,151	22,081	1	•	•
Graduate (Admitted Fall 2010 and after) Graduate (Admitted before Fall 2010)	18,672 17,670	632 600	19,304 18,270	9,336 8,835	316 300	9,652 9,135	778 736	52 52	804 761
Non-Pennsylvania Residents									
Undergraduate:									
Lower Division including Associate:		;							
Freshmen & Sophomore	27,864	800	28,664	13,932	400	14,332	1,161	33	1,194
Opper Division. (a) Junior & Senior:								•	÷
Business, Science, IST, Engineering (b)	30,414	872	31.286	15.207	436	15.643	1 287	47	750
	32,992	946	33,938	16,496	473	16,969	1375	, o	1 414
All Other Programs	29,282	840	30,122	14,641	420	15,061	1,220	3 55	1.255
Graduate:							•		
MBA	34,886	1,002	35,888	17,443	501	17,944	1,454	41	1,495
Business, Science, IST, Engineering (b)	31,512	904	32,416	15,756	452	16,208	1,313	38	1,351
All Other Programs	30,374	872	31,246	15,187	436	15,623	1,266	36	1,302
Great Valley Graduate Center									•
Education	29,872	295	30,424	14,936	276	15,212	1,245	23	1,268
All Other Programs	34,300	634	34,934	17,150	317	17,467	1,429	27	1,456
Graduate Assistantships, reliowships	15,060	510	15,570	7,530	255	7,785	1	,	
Dickinson School of Law	39,600	1,488	41,088	19,800	744	20,544	1,650	62	1,712
College of Medicine at Hershey:						-			
Medical	49,984	2,000	51,984	24,992	1,000	25,992	1	,	•
Graduate (Admitted Fall 2010 and after)	31,512	904	32,416	15,756	452	16,208	1,313	38	1,351
Graduate (Admitted before Fall 2010)	30,374	872	31,246	15,187	436	15,623	1,266	36	1,302

Schedule 1 Altoona, Berks, Erie and Harrisburg Projected 2013-14 Tuition Rates

	Pe	Per Academic Year	Year	Full	Full-Time Per Semester	mester	Par	Part-Time Per Credit	Sredit	
	2012-13	Increase	2013-14 Tuition	2012-13	9 9 9 9	2013-14 Tuition	2040		2013-14	
Pennsylvania Residents Undergraduate:				1			2102	increase	Intron	
Lower Division including Associate: Freshmen & Sophomore Upper Division: (a) Junior & Senior:	13,018	320	13,338	6,509	160	699'9	542	<u>7</u>	556	
Business, Science, IST, Engineering (c) All Other Programs Graduate:	15,078 14,170	370 348	15,448 14,518	7,539	185 174	7,724	628 590	15	644 605	
MBA	•	,		1	•	1	773	7	1	
Business, Science, IST, Engineering (c) All Other Programs	18,672	632	19,304	9,336	316	9,652	778	26 26	/92 804	
Graduate Assistantships, Fellowships	15,060	510	15,570	7,530	300 255	9,135 7,785	736		761	
Non-Pennsylvania Residents Undergraduate: Lower Division including Associate: Freshmen & Sophomore Upper Division: (a)	19,912	488	20,400	936.6	244	10,200	830	. 20	850	
Business, Science, IST, Engineering (c) All Other Programs Graduate:	22,210 21,186	544 520	22,754 21,706	11,105 10,593	272 260	11,377 10,853	925 883	23	948 904	
MBA Business, Science, IST, Engineering (c)	24,866	- 610	25,476	12,433	305	12,738	1,198 1,036	29 26	1,227	
All Other Programs Graduate Assistantships, Fellowships	23,766	582	24,348	11,883	291	12,174	066	25	1,015	
	200,5	2 6	0/c'cL	7,530	255	7,785	ı	1	1	

Schedule 1 Abington Projected 2013-14 Tuition Rates

					2 20		
redit	2013-14 Tuition	518	597 559	804 761 -	808	898	1,041 994
Part-Time Per Credit	Increase	41	18	26 25	72	17	6 8 1
Par	2012-13	504	579 542	778 736	793	881 840	1,022 976 -
nester	2013-14 Tuition	6,353	7,331 6,876	9,652 9,135 7,785	9,691	10,773 10,260	12,492 11,929 7,785
Full-Time Per Semester	Increase	116	133 125	316 300 255	176	196	227 217 255
F-IInH	2012-13	6,237	7,198 6,751	9,336 8,835 7,530	9,515	10,577	12,265 11,712 7,530
Year	2013-14 Tuition	12,706	14,662 13,752	19,304 18,270 15,570	19,382	21,546 20,520	24,984 23,858 15,570
r Academic Year	Increase	232	266 250	632 600 510	352	392 372	454 434 510
Per	2012-13	12,474	14,396 13,502	18,672 17,670 15,060	19,030	21,154 20,148	24,530 23,424 15,060
		Undergraduate: Undergraduate: Lower Division including Associate: Freshmen & Sophomore Upper Division: (a)	Business, Science, IST, Engineering (d) All Other Programs Graduate:	Business, Science, IST, Engineering (d) All Other Programs Graduate Assistantships, Fellowships	Non-Pennsylvania Residents Undergraduate: Lower Division including Associate: Freshmen & Sophomore Upper Division: (a)	Business, Science, IST, Engineering (d) . All Other Programs	Graduate: Business, Science, IST, Engineering (d) All Other Programs Graduate Assistantships, Fellowships

Schedule 1
Brandywine, Hazleton, Lehigh Valley, Schuylkill, Worthington-Scranton, and York
Projected 2013-14 Tuition Rates

3				27	2-27		
redit	2013-14 Tuition	518	579 559	804 761	808	881 855	1,041 994
Part-Time Per Credit	Increase	4	17	26 25	15	, 0 (0 20
Par	2012-13	504	579	778	793	881 840	1,022
nester	2013-14 Tuition	6,353	7,198 6,876	9,652 9,135 7,785	9,691	10,577 10,260	12,492 11,929 7,785
Full-Time Per Semester	Increase	116	0 125	316 300 255	176	0 186	227 217 255
Full-	2012-13	6,237	7,198 6,751	9,336 8,835 7,530	9,515	10,577 10,074	12,265 11,712 7,530
Year	2013-14 Tuition	12,706	14,396 13,752	19,304 18,270 15,570	19,382	21,154 20,520	24,984 23,858 15,570
Per Academic Year	Increase	232	0 250	632 600 510	352	372	454 434 510
Pe	2012-13	12,474	14,396 13,502	18,672 17,670 15,060	19,030	21,154 20,148	24,530 23,424 15,060
	Donneylvania Docidade	Undergraduate: Undergraduate: Lower Division including Associate: Freshmen & Sophomore Upper Division: (a) Junior & Senior:	Business, Science, IST, Engineering (d) All Other Programs Graduate:	Business, Science, IST, Engineering (d) All Other Programs Graduate Assistantships, Fellowships	Non-Pennsylvania Residents Undergraduate: Lower Division including Associate: Freshmen & Sophomore Upper Division: (a) Junior & Senior:	Business, Science, IST, Engineering (d) All Other Programs	Graduate: Business, Science, IST, Engineering (d) All Other Programs Graduate Assistantships, Fellowships

Schedule 1
Beaver, DuBois, Fayette, Greater Allegheny, Mont Alto, New Kensington, and Wilkes-Barre
Projected 2013-14 Tuition Rates

		Projected	Projected 2013-14 Tuition Rates	n Rates					
	Pe	r Academic Year	Year	Full-	Full-Time Per Semester	nester	Par	Part-Time Per Credit	redit
	2012-13	Increase	2013-14 Tuition	2012-13	Increase	2013-14 Tuition	2012-13	Increase	2013-14 Tuition
Pennsylvania Residents Undergraduate:									
Lower Division including Associate: Freshmen & Sophomore	12 474	9	42 568	6.037	7	000	Č	c	i
Upper Division: (a)	+ 1+ 1+ 1	t D	2,200	0,237	<u>,</u>	0,204	500 4	ກ	513
Junior & Senior:									
Business, Science, IST, Engineering (d)	14,396	0	14,396	7,198	0	7,198	579	0	579
All Other Programs	13,502	102	13,604	6,751	51	6,802	542	<u></u>	553
Graduate:		0							
Business, Science, IST, Engineering (d)	18,672	632	19,304	9,336	316	9,652	778	56	804
All Other Programs	17,670	009	18,270	8,835	300	9,135	736	25	761
Graduate Assistantships, Fellowships	15,060	510	15,570	7,530	255	7,785		t	ı
Non-Pennsylvania Residents Undergraduate:									
Lower Division including Associate:									
Freshmen & Sophomore Upper Division: (a) Junior & Senior	19,030	4 4	19,174	9,515	72	9,587	793	Q	799
Business, Science, IST, Engineering (d)	21,154	0	21,154	10,577	0	10,577	881	0	881
All Other Programs	20,148	152	20,300	10,074	92	10,150	. 840	9	846
Graduate:					٠				
Business, Science, IST, Engineering (d)	24,530	184	24,714	12,265	95	12,357	1,022	80	1,030
All Other Programs	23,424	176	23,600	11,712	88	11,800	976	7	983
Graduate Assistantships, Fellowships	15,060	510	15,570	7,530	255	7,785	1	•	

Schedule 1 Shenango Projected 2013-14 Tuition Rates

3										2	72-	29									
redit	2013-14 Tuition		504		579	542	;	778	736	•				793		88	840	-	1.022	926	•
Part-Time Per Credit	Increase		0		0	0	•	0	0	ı				0		C	0		0	0	ı
Par	2012-13		504		579	542	1	8//	736	i				793		881	840		1,022	976	ı
nester	2013-14 Tuition		6,237		7,198	6,751	c c	9,336	8,835	7,785				9,515		10,577	10,074		12,265	11,712	7,785
Full-Time Per Semester	Increase		0		0	0	c	> (0	255				0		0	, O		0	0	255
Full-1	2012-13		6,237		7,198	6,751	0000	0,0,0	8,835	7,530				9,515		10,577	10,074		12,265	11,712	7,530
Year	2013-14 Tuition		12,474		14,396	13,502	48 673	710,01	17,670	15,570				19,030		21,154	20,148		24,530	23,424	15,570
Per Academic Year	Increase		0		0	0	0 0	o 0	>	210				0		0	0		0	0	510
Pe	2012-13		12,474		14,396	13,502	18 672	7.0.01	0/0,71	15,060				19,030		21,154	20,148		24,530	23,424	15,060
		Pennsylvania Residents Undergraduate:	Lower Division including Associate: Freshmen & Sophomore	Upper Division: (a) Junior & Senior:	Business, Science, IST, Engineering (d)	All Other Programs	Business, Science, IST, Engineering (d)	All Other Programs		Graduate Assistantships, Fellowships	Non-Pennsylvania Residents	Undergraduate:	Lower Division including Associate:	Freshmen & Sophomore	Opper Division: (a) Junior & Senior:	Business, Science, IST, Engineering (d)	All Other Programs	Graduate:	Business, Science, IST, Engineering (d)	All Other Programs	Graduate Assistantships, Fellowships

Footnotes for 2013-14 Tuition Rate Schedules

The upper division rate will apply to undergraduate students with a minimum of 59.1 credits, regardless of how earned. Ø

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- intercollege programs of Acoustics, Bioengineering, Cell and Development Biology, Ecology, Genetics, Integrative Biosciences, Materials, Neuroscience, Includes upper division and graduate programs at University Park in the Smeal College of Business (excluding MBA), the College of Engineering, the College of Earth and Mineral Sciences, the Eberly College of Science, and the College of Information Sciences and Technology. Also includes the Operations Research, Physiology, Plant Biology, and Quality and Manufacturing Management.
- upper division programs in the Altoona and Berks departments of Business and Science. Also includes upper division and graduate programs at Altoona, School of Engineering and Engineering Technology (Erie), Science/Engineering (Harrisburg), Business Administration (Harrisburg). Also includes Berks, Erie, and Harrisburg in the Smeal College of Business, the College of Engineering, the College of Earth and Mineral Sciences, the Eberly College ncludes upper division and graduate programs in the following Erie and Harrisburg departments/schools: School of Science (Erie), School of Business of Science, and the School of Information Sciences and Technology. (Erie),
- Valley, Mont Alto, New Kensington, Schuylkill, Shenango, Wilkes-Barre, Worthington Scranton, and York departments of Business and Science. Also includes upper division and graduate programs in the following Abington, Beaver, Brandywine, DuBois, Fayette, Greater Allegheny, Hazleton, Lehigh includes upper division and graduate programs at Abington, Beaver, Brandywine, DuBois, Fayette, Greater Allegheny, Hazleton, Lehigh Valley, Mont Engineering, the College of Earth and Mineral Sciences, the Eberly College of Science, and the School of Information Sciences and Technology. Alto, New Kensington, Schuylkill, Shenango, Wilkes-Barre, Worthington Scranton, and York in the Smeal College of Business, the College of **②**

NOTE: Specific tuition rates for each student by campus, level and program can be accessed at the following web site: http://tuition.psu.edu

Schedule 2
2013-14 Information Technology Fee
Per Semester

Fall and Spring 2013-14

•		n and Spring 2013	A.Y
	9 or More Credits	5 to Less Than 9 Credits	Less Than 5 Credits
411		,	•
Abington	\$248.00	\$186.00	\$84.00
Altoona	248.00	186.00	84.00
Beaver	248.00	186.00	84.00
Berks	248.00	186.00	84.00
Brandywine	248.00	186.00	84.00
DuBois	248.00	186.00	84.00
Erie	248.00	186.00	84.00
Fayette	248.00	186.00	84.00
Great Valley	248.00	186.00	84.00
Greater Allegheny	248.00	186.00	84.00
Harrisburg	248.00	186.00	84.00
Hazleton	248.00	186.00	84.00
Lehigh Valley	248.00	186.00	84.00
Mont Alto	248.00	186.00	84.00
New Kensington	248.00	186.00	84.00
Schuylkill	248.00	186.00	84.00
Shenango	248.00	186.00	84.00
University Park	248.00	186.00	84.00
Wilkes-Barre	248.00	186.00	84.00
Worthington Scranton	248.00	186.00	84.00
York	248.00	186.00	84.00
World Campus	248.00	186.00	84.00
Dickinson - Carlisle	248.00	186.00	84.00
Dickinson - University Park	248.00	186.00	84.00
Hershey (non-medical)	248.00	186.00	84.00
Hershey (medical)		rge per Semester	3 0

Schedule 3
2013-14 Student Activities Fee
Per Semester

Fall and Spring 2013-14

	Fan and Spring 2013-14		
	5 to Less		
	9 or More	Than 9	Less Than 5
	Credits	Credits	Credits
Abington	\$87.00	\$65.00	\$27.00
Altoona	87.00	65.00	27.00
Beaver	87.00	65.00	27.00
Berks	87.00	65.00	27.00
Brandywine	87.00	65.00	27.00
DuBois	87.00	65.00	27.00
Erie	87.00	65.00	27.00
Fayette	87.00	65.00	27.00
Greater Allegheny	84.00	63.00	26.00
Harrisburg	87.00	65.00	27.00
Hazleton	87.00	65.00	27.00
Lehigh Valley	84.00	63.00	26.00
Mont Alto	87.00	65.00	27.00
New Kensington	87.00	65,00	27.00
Schuylkill	87.00	65.00	27.00
Shenango	87.00	65.00	27.00
University Park	87.00	65.00	27.00
Wilkes-Barre	87.00	65.00	27.00
Worthington Scranton	84.00	63.00	26.00
York	84.00	63.00	26.00
		. •	
Dickinson - Carlisle	25.00	18.00	8.00
Dickinson - University Park	112.00	83.00	35.00
Hershey (non-medical)	22.00	16.00	7.00
Hershey (medical)	44.00	charge per academic year	

Note: The student activities fee does not apply to students enrolled at Great Valley.

Schedule 4 2013-14 Student Facilities Fee Per Semester

Fall and Spring 2013-14

	Fan and Spring 2013-14		
•	5 to Less		
	9 or More Credits	Than 9 Credits	Less Than 5 Credits
Abington	\$116.00	\$87.00	\$36.00
Altoona	116.00	87.00	36.00
Beaver	116.00	87.00	36.00
Berks	116.00	87.00	36.00
Brandywine	116.00	87.00	36.00
DuBois	58.00	44.00	18.00
Erie	116.00	87.00	36.00
Fayette	87.00	65.00	27.00
Great Valley	116.00	87.00	36.00
Greater Allegheny	116.00	87.00	36.00
Harrisburg	116.00	87.00	36.00
Hazleton	87.00	65.00	27.00
Lehigh Valley	116.00	87.00	36.00
Mont Alto	116.00	87.00	36.00
New Kensington	87.00	65.00	27.00
Schuylkill	87.00	65.00	27.00
Shenango	87.00	65.00	27.00
University Park	116.00	87.00	36.00
Wilkes-Barre	58.00	44.00	18.00
Worthington Scranton	58.00	44.00	18.00
York	116.00	87.00	36.00
Dickinson - University Park	116.00	87.00	36.00

Note: The facilities fee does not apply to students enrolled at Dickinson - Carlisle, and Hershey.