

PENNSTATE



Meetings of the Board of Trustees

May 9, 2014

Minutes

**MINUTES OF MEETINGS OF
BOARD OF TRUSTEES
VOLUME 278
TABLE OF CONTENTS**

	<u>PAGES</u>
Board of Trustees	
President's Report.....	2-6
Public Comment.....	6-7
Reports of the Standing Committees	
A. Committee on Academic Affairs and Student Life.....	7
B. Committee on Audit and Risk.....	8
C. Committee on Compensation.....	8-9
D. Committee on Finance, Business and Capital Planning.....	9-15
E. Committee on Governance and Long-Range Planning	15-16
F. Committee on Legal and Compliance	17
G. Committee on Outreach, Development and Community Relations	17

278-1
MINUTES OF MEETING
BOARD OF TRUSTEES
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A meeting of the Board of Trustees was held in Dean's Hall of the Penn Stater Conference Center Hotel, at 1:30 p.m. on May 9, 2014.

The following Trustees were present: Masser (chairman), Silvis (vice chairman), Alexander, Arnelle, Benson, Broadhurst, Brown, Casey, Cotner, Dambly, Dandrea, Doran, Eckel, Erickson, Harpster, Hintz, Huber, Khoury, Lubrano, McCombie, Myers, Oldsey, Peetz, Rucci, Shaffer, Strumpf, and Taliaferro. Emeriti Trustees Coppersmith, Garban, Jones, Junker, and Riley were also present.

Present by invitation were faculty representatives Kulikowich, Ansari, and Strauss; student representatives Ganjam, Rhubart, Shaffer; committee staff representatives, Egolf, Hubler, McDonald, and Salvino; staff members Andrews, Basso, DiRaimo, Gray, Guadagnino, Hanes, Jones, Kirsch, Mulroy-Degenhart, Pangborn, Paz, Poole, Sharkey, and Sims.

Chairman Masser's opening remarks are included as follows:

"Good afternoon and welcome.

"As you know, this is President Erickson's final Board of Trustees meeting. Throughout the meeting, we will have a few opportunities to thank Rod, but right now I would like to recognize Shari Erickson for her steadfast dedication and support of Rod and this institution. Shari, we recognize how significant your contributions have also been during Rod's presidency, and we sincerely thank you. We wish you and Rod the very best in a well-deserved retirement. Would you please stand for a moment so we can express our appreciation?

"Thank you.

"Now, I would like to thank Al Clemens and Ira Lubert, whose gubernatorial terms expired, for their dedicated service and contributions to the Board as well as to Penn State.

"I am also pleased to introduce our new gubernatorial appointed colleagues to the Board. Cliff Benson is the chief development officer of the Buffalo Sabres. A graduate of Penn State, Cliff earned his law degree from Brooklyn Law School and a master's of law degree in taxation from New York University. Todd Rucci is a Penn State alumnus and is currently a government and community relations officer with PAP Technologies in Lancaster, Pennsylvania.

"Also with us are new Faculty Senate officers: Jonna Kulikowich, Chair and Professor of Education in the College of Education; Mohamad Ansari, Chair-Elect and Associate Professor of Mathematics at Penn State Berks; and, James Strauss, Secretary and Senior Lecturer in the Eberly College of Science. This is the first meeting for these Senate Officers in their respective positions. We look forward to working with all of you over the coming academic year.

"Elections for student leadership positions were recently held, and we're pleased to welcome Danielle Rhubart, President of the Graduate Student Association who will be part of the Committee on Finance, Business and Capital Planning; Anand Ganjam, President of the University Park Undergraduate Association who will be part of the Committee on Academic Affairs and Student Life; and John Shaffer, President of the

Council of Commonwealth Student Governments who will join the Committee on Outreach, Development and Community Relations. Also, as the student leadership committee assignment for the Committee on Governance and Long-Range Planning alternates years by organization, we welcome Emily McDonald, Vice President of the University Park Undergraduate Association.

The roll was called by Janine Andrews, Associate Secretary of the Board. Following the roll call, the Board voted to approve the minutes of the meeting of the Board held on March 7, 2014.

Chairman Masser continued:

"At this time, I would like to ask President Erickson to present his report."

President's Report

Dr. Erickson's report is included as follows:

"Thank you, Keith. I'm pleased to share some University news and highlights for my final President's report of this academic year and my 37 years at Penn State.

"Before I begin, I want to say what a privilege it has been to lead this institution as President and to contribute as a teacher, researcher and administrator over the course of my career. I'm very proud of the ambitious work underway on our campuses throughout the Commonwealth, and it has been a great honor to work with dedicated Penn Staters from all walks of life.

"During my report today, I will recognize a few of the people who have recently brought honor to our institution, but I wish to offer my sincerest appreciation to all of our students, faculty, staff, alumni and friends for pursuing work that is amazing and inspiring. It's the collective work of the Penn State community that has made this institution a global leader in teaching, research and service. And I truly believe that Penn State's best days are ahead.

"With that, I'll begin my report with an admissions update.

"Thursday, May 1st was the deadline for accepting admissions offers at University Park, and although we will continue to accept applications at the Commonwealth Campuses, the snapshot of our incoming summer and fall class is coming into focus. Throughout the year, we have seen a strong and steady flow of applications, and in fact, this year we set a new record. As of May 5, the total number of undergraduate applications was more than 81,000, which is roughly 14 percent higher than last year and an increase of 5 percent over 2012.

"Total applications (undergraduate, graduate, law, medical and Penn College of Technology) are nearly 120,000. That's about 12,000 more applications than last year at this time, and nearly 3,000 more than in 2012. Out of this record group, to date, 17,093 students have accepted their offers of admission to enter our baccalaureate programs. This is about 600 more than last year and about 1,200 more than in 2012 as of this same date. 2,300 of these students will start their studies in the summer -- also a high water mark. From all indications, the quality of the incoming students is excellent; continuing the trend of higher SAT scores and grade point averages.

"Since the first 12 students earned their degrees in 1861, Penn State has awarded more than 750,000 degrees. Beginning this weekend, more than 13,000 students will be added to that total. Penn State will award 496 associate degrees; 10,809 baccalaureate degrees; 1,195 master's degrees; 190 doctoral degrees; 133 medical degrees; and 239 law degrees. Commencement is one of the most joyous days in the

lives of our students and their families, and on behalf of our graduates, I wish to thank our Trustees who will be authorizing the granting of degrees in each of the respective ceremonies.

"A few Penn State administrators will also be 'graduating' this spring, so to speak. David Hall, Dean of the College of Information Sciences and Technology, will conclude his deanship this summer. He plans to take a sabbatical and then return to the Penn State faculty to pursue the teaching and research he loves.

"Doug Anderson, Dean of the College of Communications, is retiring after 15 years at Penn State. Doug is a respected scholar and administrator, and he ushered in a new era of excellence in communication. Indeed this week we learned that the College of Communications has captured an unprecedented third consecutive national championship in the overall intercollegiate standings in the William Randolph Hearst Foundation's Journalism Awards Program. Penn State is the first school in the program's history to three-peat as overall champion.

"The competition, often called 'the Pulitzers of college journalism,' is in its 54th year, and is open to the nation's 108 nationally accredited journalism-mass communication programs. This is a great credit to Doug as well as the standout students and faculty in our College of Communications.

"The Commonwealth Campuses are also seeing some leadership changes.

"Gary Keefer, Chancellor of Penn State Beaver, is retiring after 18 years on that campus. Gary began his academic career as a first-generation college student at Penn State Fayette, and he has served as an exceptional leader, who built a strong campus community.

"Finally, Penn State Fayette, The Eberly Campus, will welcome W. Charles Patrick, as Chancellor and Chief Academic Officer in mid-June. Charles previously served as chief academic officer and professor of engineering at Penn State Worthington Scranton.

"Over the next two months the General Assembly will hammer out the 2014-15 state budget, including an appropriation for Penn State and the rest of higher education. The legislature and governor are doing so in a persistently challenging fiscal environment, with recent revenue projections indicating that the state will end this fiscal year in a deficit. I urge our leaders in Harrisburg to find a way to adopt a balanced budget, while maintaining its commitment to funding higher education at least at current levels.

"Penn State alumni and students did their part to make the case for supporting Penn State during the Rally at the Rotunda on Capital Day. I was pleased that so many Penn Staters made the trip to Harrisburg to represent our interests. Many legislators remarked how articulate and professional our students were in their interactions with elected officials.

"This has also been a challenging year for research funding. The effects of sequestration and uncertainties surrounding federal agency budgets are playing out across the nation as more faculty are competing for the limited funds available. Success rates on new proposals at major federal funding sources are frequently less than 20 percent.

"That said, our faculty continue to be successful in this highly competitive environment. Our new awards for research are tracking right with last year's level. And I should note that my fellow Presidents and Chancellors of the AAU and other higher

education organizations have been working diligently to convince Congress to place a high priority on research funding to stop what is now being called the 'Innovation Deficit' from growing larger as we compete with other countries in the global economy.

"The reason Penn State has been so successful is due to the efforts of our faculty and the staff that support them. And now I would like to recognize a few of our very best. First, I'm pleased to announce that we have named three new Evan Pugh Professors. The title of Evan Pugh Professor is the highest honor that can be bestowed by the University on its faculty. Only 65 have received these professorships since the title's inception in 1960. It is given to faculty whose research, publications and creative work are of the highest quality; who are acknowledged national and international leaders in their fields; who are involved in pioneering research or creative accomplishments; and who demonstrate excellent teaching skills.

"This year's honorees are: Nina G. Jablonski, Distinguished Professor of Anthropology in the College of the Liberal Arts; B. Franklin Pugh, Willaman Professor of Molecular Biology in the Eberly College of Science; and Andrew F. Read, Alumni Professor in the Biological Sciences and professor of entomology in the Eberly College of Science. Dr. Read is out of town, but I'm pleased to be able to present the medals to Drs. Jablonski and Pugh today. Provost Jones and Dr. Jablonski, will you please join me at the podium for the first presentation?

"Dr. Jablonski conducts research on the evolution and environmental adaptations of Old World primates including humans. She conducts field-based research in primate paleontology in China and Kenya, and works to understand how monkeys, apes and humans have evolved in relation to environmental change in the last 10 million years. Her research on the evolution of human adaptations to the environment focuses on the evolution of skin and skin pigmentation, including the health implications of skin pigmentation for modern people. She leads national and international programs to educate children and young adults about human diversity, while stimulating youth interest in science careers. Congratulations, Dr. Jablonski.

"Would Dr. Frank Pugh please join me?

"Although Frank Pugh is not directly related to Evan Pugh, Frank has continued the rich legacy of science that was first established by our founding President. Dr. Pugh has built a research program that has won wide renown for its investigations into how genes are controlled in cells. He has focused particularly on the 6,000 genes of the baker's yeast, since they allow for the most efficient means of discovering transcriptional regulatory mechanisms. Lessons learned from these model organisms provide the foundation for a better understanding of how genes are regulated in humans, and how mis-regulation of genes leads to diseases such as cancer. Congratulations, Dr. Pugh.

"Continuing with this spirit of recognition, Michael Mann, distinguished professor of Meteorology, and Richard Alley, Evan Pugh Professor of Geosciences, were honored with the first ever Friend of the Planet award from the National Center for Science Education. The new award was created to honor a select few whose efforts to support NCSE and advance its goal of defending the teaching of climate science have been truly exceptional. Dr. Alley was also recently elected a Foreign Member of the Royal Society, the National Academy of Science in the United Kingdom.

"Denise Costanzo, assistant professor in the Department of Architecture at Penn State, is the recipient of a 2014 Rome Prize Fellowship in Modern Italian Studies from the American Academy in Rome. The Rome Prize is one of the most prestigious honors in the field, and is awarded each year to about 30 emerging artists and scholars.

"For everyone who has been diligently sorting their trash, I'm pleased to say your efforts have been noticed. Penn State was selected to receive the Association of

Physical Plant Administrator's 2014 Sustainability Award, which is designed to recognize and advance sustainability excellence in educational facilities. This award recognizes the facilities management department that has integrated sustainable policies and 'green' practices throughout all facets of the organization and embedded them within the educational institution. In addition, today President Obama is announcing that Penn State is one of the new participants in the U.S. Department of Energy's Better Building Challenge. As part of this challenge, Penn State has joined other leading organizations in a commitment to reducing our energy consumption by 20 percent within the next 10 years. Would David Gray, Ford Stryker and Steve Maruszewski please stand for a moment? David, Ford and Steve have championed recycling and green policies at Penn State, and their efforts have reduced waste, saved money and contributed to a healthier environment for all of us. Please join me in congratulating them on their national leadership.

"Turning to intercollegiate athletics.

"This has been a year for the record books...in the classroom, in service, and in competition. Here are just a few highlights. Last semester, 468 Penn State student-athletes set a school record by earning a grade-point average of 3.0 or higher; this tops the previous Penn State record and represents 59 percent of Penn State's nearly 800 student-athletes enrolled last fall.

"Then there's John Urshel, with his 4.0 GPA, record of stellar teaching, impressive stats on the gridiron, and genuine enthusiasm for math, football and service to others. John most recently won the AAU Sullivan Award, which honors the top amateur athlete in the country.

"In addition, this year our student-athletes devoted more than 5,000 hours to helping about 90 organizations, including the Centre County Women's Resource Center, the State College Area School District, and TIDES, which is a support program for grieving children and families. This demonstrates a very significant commitment, given their incredibly busy academic, practice and game schedules.

"Special congratulations go to the wrestling team that won its fourth straight National Championship, becoming only the third team in history to do so. Also, for the second year, David Taylor won the Hodge Trophy, which goes to the top wrestler in the nation.

"In other winter competitions, Penn State Fencing clinched its 13th national title, to become the winningest fencing program in the NCAA.

"These two championships, plus women's volleyball, are the most championships that Penn State has won in a single academic year since 1999-2000. This feat puts Penn State in second place for the Learfield Sports Directors' Cup, just behind Stanford.

"It has been a thrill to watch all of our student-athletes compete at the highest levels, and to see their success in so many ways.

"Finally, a few words about the historic celebration of *For the Future: The Campaign for Penn State Students*. It took a DeLorean, some incredible students and faculty, the Nittany Lion and campaign chair Peter Tombros, but on Blue White weekend we learned that the most significant fundraising effort in our history has surpassed its goal, raising \$2.158 billion in private support. Penn State is one of only 12 public universities in the nation to have exceeded a \$2 billion campaign goal. We received support from 167,500 alumni, believed to be the most alumni donors to any campaign in the country. In addition, several donors stepped up with significant gifts to add to the total.

“Longtime friends of Penn State, Ed and Jeanne Arnold, committed an additional \$10 million to advance Penn State Hershey’s missions. This gift is in addition to the \$8 million they committed to the new Children’s Hospital and the nearly \$1.8 million they have given throughout the campaign to support numerous other initiatives at Penn State Hershey, including nursing, cancer research, Children’s Miracle Network, and the Four Diamonds Fund. This latest gift brings the Arnolds’ support for Penn State Hershey to \$19.8 million.

“Volunteers and alumni Jack and Jeanette McWhirter committed \$5 million to advance graduate education in the Department of Chemical Engineering. By providing first-year fellowship support for incoming graduate students, this transformational gift will enhance the Department’s ability to recruit talented candidates for the program. With this new gift, the McWhirter’s support for Penn State has reached nearly \$8 million and now extends from Engineering to the Libraries to Athletics.

“Penn State 2013 Philanthropists of the Year Tracy and Ted McCourtney have endowed the Penn State Institute for Democracy with a transformative gift of \$3 million. Their gift provides the Institute with a permanent endowment that will help fund student and faculty research and public outreach programs that aspire to elevate the quality of public and policy makers’ discussions of important public concerns. In response to the couple’s tremendous generosity, the University will name the Institute in their honor: *The McCourtney Institute for Democracy*. The McCourtney’s giving to Penn State now exceeds \$8 million in total support.

“We owe our thanks to our tireless volunteer Campaign Chair Peter Tombros; as well as Senior Vice President of development and alumni relations, Rod Kirsch; and his outstanding team. We also owe our gratitude to the past and present members of the Board who contributed more than \$110 million to the campaign. And nearly 13,000 faculty and staff from across Penn State, who have given more than \$61 million to the campaign. Please join me in giving everyone a round of applause.

“To conclude my remarks, I would again like to thank you for the privilege of working with all of you. Penn State has been a wonderful place to grow personally and professionally. And I know that you will continue to pursue quality and excellence in everything you do. Our Distinguished Alumnus and benefactor, Bill Schreyer, perhaps said it best: ‘It feels good to be a Penn Stater. You feel like you belong to a great institution that is only getting better.’

“Thank you. Now I can take a few questions.”

Trustees offered their congratulations and good wishes to President Erickson on his retirement, and thanked him for his service to the University.

Public Comment

Six speakers were present to share their views and visions for the enhancement of Penn State:

Eileen Morgan, an alumna of Penn State, spoke about the Board’s acceptance of the Freeh Report and sanctions imposed upon the University.

A person identifying himself as “Larry Davis” spoke about the Board’s need to address the truth related to the Sandusky scandal.

Janet Kudravetz, a community member, spoke about Penn State connections.

Spencer Carran, a current graduate student, spoke about graduate student health insurance.

Kevin Reuning, a current graduate student, spoke about changes to healthcare coverage and the University task force assigned to review the current contract.

Azita Ranjbar, a current graduate student, spoke to concerns about the costs of student healthcare.

Reports from Standing Committees

Chairman Masser advised that standing Committees met in public session on Thursday, May 8, 2014, to consider any information or action items to come before the board today. Any action item considered and voted on in the Committee was included in reports by the respective Committee chairs. The full Board was asked to consider committee recommendations at the conclusion of each report.

A. Committee on Academic Affairs and Student Life

The Committee received the following items for information:

1. Information on Undergraduate Programs
 - a) General Theatre Studies option to Theatre Studies option in the Bachelor of Arts in Theatre in the College of Arts and Architecture: Name change
 - b) International Engineering in the College of Engineering: New Minor
 - c) Biological and Evolutionary Science option to Life Sciences option in the Bachelor of Science in Psychology in the College of the Liberal Arts: Name change
 - d) Digital Entrepreneurship and Innovation Cluster and Hospitality Management Cluster to the Entrepreneurship and Innovation Minor, Intercollege Programs: New Minor
 - e) Digital Media option and Marketing option to the Bachelor of Arts in Arts Administration at Penn State Erie, The Behrend College: New Option
 - f) Accelerated Health Programs option to Health Professions option in the Bachelor of Science in Biology at Penn State Erie, The Behrend College: Name Change
 - g) Game Development at Penn State Erie, The Behrend College: New Minor
2. Information on Graduate Programs
 - a) Doctor of Nursing Practice (D.N.P.) in the College of Nursing: Program Change
 - b) Master of Professional Accounting (M.P.Acc.) degree at Penn State Erie: New Program
 - c) Master of Science (M.S.) and Master of Engineering (M.Eng.) in the College of Engineering: New Program

Chair Jim Broadhurst reported that the Committee met in public session, Thursday, May 8. Administrative liaisons, Rob Pangborn, Vice President and Dean for Undergraduate Education, and Damon Sims, Vice President for Student Affairs, provided updates to the Committee. The Committee received two informational reports; first, Anna Griswold, Assistant Vice President for Undergraduate Education and Executive Director of Student Aid, and Anne Rohrbach, Executive Director of Undergraduate Admissions, provided an overview of student recruitment and enhanced access to a Penn State education.

Secondly, Dennis Heitzmann, Senior Director of Counseling and Psychological Services, Joyce Illfelder-Kaye, Associate Director of Counseling and Psychological Services, and Ben Locke, Associate Director of Counseling and Psychological Services gave an update on the key challenges related to counseling and psychological services provided to students.

There were no actionable items presented to the Board.

B. Committee on Audit and Risk

Vice Chair Mark Dambly reported that the Committee on Audit and Risk met Thursday, May 8. The Committee reviewed the roles and responsibilities matrix for year ending June 30, and the Operating Guidelines of the committee, which codifies the purpose, composition, authority, meeting framework, and responsibilities.

Joe Doncsecz, University Controller, reviewed the Office of Management and Budget A-133 reports; representatives from Deloitte provided an overview of the external audit. Dan Heist, Director of Internal Audit, briefed the Committee on the internal audit follow-up report, covering the status of audit issues for which individual follow-up reports were received as of March 31, 2014.

There were no actionable items presented to the Board.

C. Committee on Compensation

Chair Linda Strumpf reported that the Committee met Thursday, May 8, and received progress updates on the custom compensation study, the executive employment and severance provision analysis, and an evaluation of retiree healthcare and executive life insurance. The Committee will continue to have discussions and updates on these initiatives and will provide additional details as those efforts unfold.

Chair Strumpf called the Committee on Compensation into session. A quorum of the committee was present; thus roll was not called.

Chair Strumpf's remarks are included as follows:

"In May 2013, the Board approved amendments to its Bylaws. In particular, Section 5.09(a) of the Bylaws was amended to provide that among the matters to be brought to the Board for approval were the selection, support, compensation and evaluation of the President of the University and other senior positions, in accordance with policies and procedures adopted by the Board of Trustees from time to time. In May 2013, the applicable compensation policy in place was the January 1982 'Board of Trustee Policy and Authorization for Executive Compensation,' which delegated Presidential compensation matters to the Chair of the Board and provided that the President's compensation be determined by the Chair of the Board after consulting with the Vice Chair, the Chair of the Finance Committee, and the immediate past Chair, if that person is a member of the Board.

"In October 2013, the Chair of the Board recommended an increase the President's salary from \$600,000 to \$650,000 and a bonus of \$100,000 at the end of President Erickson's contract. In accordance with the delegated authority provided for in the 1982 Compensation Policy in effect at the time, the Chair was authorized to make that decision after consultation with the other Board members just noted, and under the 1982 policy then in effect, the full Board was not required to, and therefore did not, take official action on the change in the President's compensation.

"Subsequently, in January 2014, the Board created a new Committee on Compensation and in March 2014, the Board of Trustees adopted an Executive Compensation Strategy which included, among other protocols, an approval matrix that provides that the Committee on Compensation recommend the President's annual compensation, including salary and incentive compensation, if applicable, and review and recommend for the Board's approval any substantive

changes in the terms relating to compensation, benefits, and perquisites for new or revised employment arrangements. This Executive Compensation Strategy and the Committee on Compensation Operating Guidelines effectively repeal the 1982 Compensation Policy.

"In March 2014, the Committee on Compensation recommended that the bonus previously recommended by the Chair of the Board be increased by \$50,000 to \$150,000. Therefore, under the new protocols, that recommendation is a substantive change requiring full Board approval. The Committee believes that this additional bonus is well-deserved in light of President Erickson's outstanding leadership during his tenure as President of the University.

"Keeping in mind this is a consideration of the Committee and not the full Board, may I have a motion from a member of the Committee for recommending that the bonus previously implemented be increased by \$50,000 to \$150,000.

A motion and second were provided by members of the Committee to recommend the approval of this action to the Board. There was no discussion among the members of the Committee; the motion was approved by the Committee on Compensation.

Chair Strumpf continued:

"As this was the sole purpose of the meeting today and there being no other business before us, this concludes the meeting of the Committee on Compensation and the Committee is therefore adjourned."

Chairman Masser called the full Board into session. A motion to approve the additional the additional \$50,000 Presidential bonus as recommended by the Committee on Compensation was made and seconded and approved by the Board.

D. Committee on Finance, Business and Capital Planning

Chair Mark Dambly reported that since the last meeting, a quorum of the Committee met on Thursday, May 8.

David Gray, Senior Vice President for Finance and Business/Treasurer, provided reports on the proposed design build team for the Greenberg Ice Pavilion renovations at University Park; proposals for final plans and authorization to award contracts for the Steidle Building addition and renovation at University Park; the McCoy Natatorium pool renovation and air handling unit at University Park; and the proposed authorization to proceed with Huntingdon Playfields at Penn State Abington. Finally, Senior Vice President Gray presented the proposed resolution updating the University's endowment spending and investment policies

The Committee received the following items for information:

1. Pattee-Paterno Library Sprinkler and Egress Upgrades, University Park
2. West Pattee Library Floor Slab Upgrades, University Park
3. Sackett Building Window Replacement, University Park
4. Willard Building General Purpose Classroom Renovations, University Park
5. Field Hockey Complex Turf Replacement, University Park
6. Lighting Upgrades in Various Buildings, University Park

7. Energy Savings Project at Food Science, Willard, Leonhard, and Thomas Buildings, University Park
8. Energy Savings Project at Agricultural Science, Forest Resources, Wartik, and Earth and Engineering Sciences Buildings, University Park
9. Carnegie Building and Pattee Library Roof Replacement, University Park
10. Henderson Utility Upgrades, University Park
11. Williams Building Electrical and HVAC Upgrades, Penn State Fayette
12. Science /Technology Laboratory Building Lab Renovation and Replacement of Windows and Exterior Doors, Penn State Mont Alto
13. Naming of Rooms, Portions of Buildings, and Plazas
 - a. Name the electric research lab 5 (Room 208) in the Educational Activities Building, Penn State Harrisburg, in recognition of a gift from PPL Electric Utilities. The recognition plaque will read: *PPL Electric Utilities Research Lab*
 - b. Name the nursing station (Room 107D) in the Nursing Lab, Penn State Harrisburg, in recognition of a gift from Holy Spirit Hospital. The recognition plaque will read: *Holy Spirit Hospital, Dedicated to the advancement of the nursing profession through education and Development*
 - c. Name the Erie Planetarium, Penn State Erie, The Behrend College, in recognition of a commitment from Walter and Patricia Yahn. The recognition plaque will read: *The Yahn Planetarium of Erie, in honor of Walter S. Yahn, Class of 1915, Walter J. Yahn '52 and Patricia S. Yahn, Susan Yahn, Jeffrey Yahn, Cindy Yahn Grode, Greg M. Yahn '72*
 - d. Name the Memorial Garden, Penn State Hazleton, in recognition of a gift from Dr. Lil Junas. The recognition plaque will read: *The Dr. Lil Junas Garden*
 - e. Name the art gallery (Room 328) in the Lehigh Valley Building, Penn State Lehigh Valley, in recognition of commitment from Ronald K. De Long. The recognition plaque will read: *The Ronald K. De Long Gallery*
 - f. Name the on-call physician toilet and shower (Room P3226E) in the new Penn State Hershey Children's Hospital in recognition of a gift from the G.R. and Grace M. Sponaugle Charitable Foundation. The recognition plaque will read: *Made possible by the generosity of G.R. and Grace M. Sponaugle Charitable Foundation*
 - g. Name the Men's Volleyball Locker Room in Rec Hall in recognition of a gift from Warren and Pat Carmichael. The recognition plaque will read: *The Warren and Pat Carmichael Family Men's Volleyball Team Locker Room*
 - h. Name the Men's Volleyball Players Lounge in Rec Hall in recognition of a gift from Jeffrey and Sharon Hyde. The recognition plaque will read: *The Hyde Family Men's Volleyball Team Lounge*
 - i. Modify the plaque text for the Multi-Sports Facility Men's and Women's Track Team Lounge Area named in memory of Kevin Dare by Edward Dare and the Kevin Dare Foundation at the family's request. The revised recognition plaque will read: *Kevin Dare Memorial Team Lounge, In Loving Memory of Kevin Dare:*

A person of great integrity and a strong leader who lived his life with the utmost character and compassion for others. He made an impact on the lives of many.

- j. Name the Men's Director of Basketball Operations office in the Bryce Jordan Center in recognition of a commitment from Earl Hoffman. The recognition plaque should read: Earl Hoffman and Family, Director of Men's Basketball Operations Office
- k. Name a Pavilion to be constructed at the Penn State Golf Courses in recognition of a gift-in-kind by Hawbaker Engineering. The signage will read: Hawbaker Pavilion, Dan Michael Patrick
- l. Name the Strength and Conditioning Room (Room 110) in the Lasch Football Building in recognition of a gift from John Leone. The recognition plaque should read: *John and Willie Leone Family, Strength and Conditioning Center*
- m. Name the Children's Garden in The Arboretum at Penn State in recognition of a gift from Ed and Helen Hintz. The name of the garden inscribed on the entrance gate will be: *Childhood's Gate*

The Committee on Finance, Business and Capital Planning recommended that the Board of Trustees approve the following resolutions:

- 1. RESOLVED, That the conditions governing certain existing scholarships, fellowships, awards, and similar funds previously established at the University be revoked and that the Officers of the University are authorized to put into effect the revised regulations as requested by the donors.
- 2. RESOLVED, That the Board of Trustees gratefully acknowledges the generous contributions of the many friends of the University in support of endowments, funds, and other major commitments as reported to the Committee on Finance, Business and Capital Planning at its meeting of May 8, 2014.

FURTHER BE IT RESOLVED, That the Officers of the University are authorized to convey the Board's appreciation to these generous benefactors who provide opportunities for many students to receive a quality education.
- 3. RESOLVED, That the Hazleton Administration Building at Penn State Hazleton is named "Pasco L. Schiavo Hall."
- 4. RESOLVED, That pending adoption of a new budget to reflect clarification of the amount and form of the State appropriation, and subsequent decision regarding the amount of tuition charges, adjustments to salaries, wages, and employee benefits, and provisions for fuel and utilities and other cost increases, the Board of Trustees approves continuation for the interim period beginning July 1, 2014, total budget amounts at the level of the adjusted 2013-14 budget as follows:

	<u>University Park And other Locations</u>	<u>College of Medicine</u>	<u>Pennsylvania College of Technology</u>	<u>Total University</u>
General Funds	\$1,796,937,000	\$114,823,000	\$104,710,000	\$2,016,470,000
Agricultural Federal Funds	19,778,000			19,778,000
Restricted Funds	534,975,000	85,000,000	14,733,000	634,708,000
Auxiliary Enterprises ^a	357,819,000	3,874,000	27,059,000	388,752,000
<hr/>				
Total	\$2,709,509,000	\$203,697,000	\$146,502,000	\$3,059,708,000
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Milton S. Hershey Medical Center				1,365,716,000
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Total Funds				\$4,425,424,000
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^a Includes increase in room and board charges as approved by the Board of Trustees, March 7, 2014.

5. RESOLVED, That the Officers of the University are authorized to employ PJ Dick of Pittsburgh, Pennsylvania, to design and build the Greenberg Renovation at University Park.

FURTHER BE IT RESOLVED, Final plans for the project will be brought to the Board of Trustees for approval when designed and costs have been established.

6. RESOLVED, That the final plans for the Steidle Buidling Addition and Renovation at University Park, as designed by the firm of EYP Architecture & Engineering, P.C. of Albany, New York, are approved.

FURTHER BE IT RESOLVED, That authorization to award contracts to accomplish the project be approved in the amount of \$52,000,000.

7. RESOLVED, That the final plans for the Pool Renovation and Air Handling Unit Replacement at McCoy Natatorium, University Park, as designed by the firm of Cannon Design of Baltimore, Maryland, are approved.

FURTHER BE IT RESOLVED, That authorization to award contracts to construct the project be approved at a cost of \$6,000,000.

8. RESOLVED, That the Board of Trustees approves, consistent with the long-term lease agreement between the University and Abington School District, proceeding with construction of improvements to the Huntingdon Playfields, located adjacent to the Penn State Abington campus, at a cost to the University of \$6,200,000.

BE IT FURTHER RESOLVED, That the Officers of the University are authorized and directed to take such steps as are necessary to make effective this resolution.

9. WHEREAS, The Board of Trustees on November 6, 1986, adopted a resolution regarding the University's Endowment Spending and Investment Policies for Endowment and General University Funds and subsequently approved revisions on March 18, 1995; July 12, 1996; September 8, 2000; November 22, 2002; November 19, 2004; May 18, 2007; and September 11, 2009; September 17, 2010; and

WHEREAS, The Officers of the University have recommended an amendment of such policies as hereinafter set forth.

NOW, THEREFORE, BE IT RESOLVED, That the University's Endowment Spending and Investment Policies for Endowment and General University Funds be changed as follows:

(1) Chairman, Senior Vice President for Finance and Business/Treasurer, Executive Director, Office of Investment Management, and five to nine non-University members (at least one of whom shall be a member [either voting or emeriti] of the Board of Trustees), each serving three-year staggered, renewable terms, is hereby authorized to administer the spending and investment policies hereinafter adopted by the Board of Trustees and to report periodically concerning the same to the President of the University and to the Committee on Finance, Business, and Capital Planning of the Board of Trustees. In such administration, the Investment Council may delegate appropriate functions to properly designated University Officers and other University Personnel.

(2) That in order to preserve the purchasing power of endowment and endowment-like funds, spending from each such fund over time should be limited to a percentage of the market value of such fund, set at a level anticipated to preserve over time the funds real (inflation-adjusted) value after consideration of investment returns.

(3) That endowment and endowment-like funds should be invested to attempt to achieve a real (inflation-adjusted) total return over time sufficient to support a spending rate limited in accordance with (2) above, while providing for growth of the endowment base sufficient to accommodate an assumed rate of inflation.

(4) That endowment and endowment-like funds (e.g., the Long-Term Investment Pool) should be invested primarily by independent investment managers selected by the Investment Council. A primary investment attribute to be employed in managing the Long-Term Investment Pool shall be prudent diversification achieved through flexible yet disciplined implementation of a mix of investments and strategies. Among these shall be: Fixed Income investments which shall comprise no less than 10% of the Long-Term Investment Pool, with a minimum of 5% in investment grade securities (principally U.S. Treasury notes, government agency obligations, and investment grade corporate bonds); Equity investments (principally global market-traded equities, hedged strategies, and private equity investments); and Real Assets investments (principally real estate, timber, energy, and commodity investments). The specific construction of the portfolio with regard to strategies employed

and managers utilized will be determined by, and under the overall supervision of, the Investment Council, which shall be guided by its written Investment Policies, Objectives and Guidelines. Investment processes and results shall be carefully monitored by the Investment Council to insure compliance with such policies, objectives, and guidelines. For comparative purposes, the results of other professionally-managed funds, market benchmarks, and other customized performance standards deemed appropriate shall be considered. A detailed investment report shall be made to the Board of Trustees semi-annually.

(5) In performing its duties delegated under this resolution, the Investment Council shall be guided solely by fiduciary principles. The Council shall consider only financial criteria in formulating investment policies or in proxy voting unless specifically directed to do otherwise in a definitive manner by the Board of Trustees.

(6) Non-Endowed University funds should be invested to provide liquidity for working capital over the annual operating cycle of the University, and to serve the interim and longer term needs of the University for plant renewals and replacements, debt service and capital additions. Non-Endowed funds will be invested in a manner that emphasizes capital preservation and meets the cash flow requirements of future University liabilities, while achieving modest growth in the principal value to accommodate future inflation. For current working capital and short-term investments, maturities of securities shall not exceed 13 months per money market fund guidelines and will generally be 90 days or less. Typical instruments include money market funds, certificates of deposit, U.S. government/agency securities, repurchase agreements, and high quality commercial paper. Intermediate and long-term asset categories will be invested principally in readily marketable investment grade securities with no less than 85% of non-endowed fixed income securities rated investment grade. Non-physical derivatives are not permitted for speculative purposes. For long-term assets approved for commingling with the University's Long-Term Investment Pool (LTIP) by the Board of Trustees, such investments will follow LTIP policies overseen by the Penn State Investment Council.

(7) With the prior approval of the Chairperson of the Committee on Finance, Business, and Capital Planning, or in the absence of the Chairperson, the Vice Chairperson of the Committee on Finance, Business, and Capital Planning, the Investment Council is authorized to make interim revisions in the above-mentioned policies, subject to subsequent review and approval by the Board of Trustees of substantive revisions.

The Board voted to approve the foregoing resolutions as recommended by the Committee on Finance, Business, and Capital Planning; Trustee Myers abstained from voting on aforementioned Resolution number 9.

Chair Dambly called the Committee on Finance, Business, and Capital Planning into session. A quorum of the committee was present; thus roll was not called.

Chair Dambly's remarks are included as follows:

"The Facilities Naming Committee approved a recommendation that the Board of Trustees rename the Food Science Building at University Park, the

Rodney A. Erickson Food Science Building, in honor and recognition of Rod Erickson's dedicated service and leadership. The Food Science Building, dedicated in September 2006 and located at the corner of Curtin Road and Bigler Road, is home to the Berkey Creamery, Department of Food Sciences, research and laboratory space, and the most sophisticated dairy manufacturing plant associated with any academic institution in the country.

"During Rod Erickson's 37-year tenure at Penn State, he has served as assistant professor, associate professor, professor, Vice President for Research, Dean of the Graduate School, Provost, Executive Vice President, and of course, President. After selflessly accepting the position of Penn State's 17th President under unprecedented circumstances, President Erickson has provided steady, confident, and experienced leadership at a crucial time in Penn State's history.

"

"Keeping in mind this is a consideration of the Committee and not the full Board, may I have a motion from a member of the Committee for recommendation that the Food Science Building be named the Rodney A. Erickson Food Science Building. Second? Any discussion among the members of the Committee? All those in favor, please indicate by saying "Aye." Opposed? The motion carries.

"As this was the sole purpose of the meeting today and there being no other business before us, the meeting of the Committee on Finance, Business, and Capital Planning is therefore adjourned."

Chairman Masser called the full Board into session. The Board staff distributed a copy of the proposed resolution to voting members of the Board. A motion to approve the resolution as recommended by the Committee on Finance, Business, and Capital Planning was made and seconded.

10. RESOLVED, That the Food Science Building be named the "Rodney A. Erickson Food Science Building.

The Board voted to approve the foregoing resolution as recommended by the Committee on Finance, Business, and Capital Planning.

Following the approval of this resolution, President Erickson conveyed his gratitude for the building naming.

F. Committee on Governance and Long-Range Planning

Chair Keith Ecksel reported that the Committee on Governance and Long-Range planning met on May 7 and 8. On May 7, the Committee received an update and overview from governance consultant, Holly Gregory. Following the update, the Committee broke into small discussion groups to discuss issues related to governance reform. Ms. Gregory facilitated those discussions and received reports back from each group. As a result of these discussions, Ms. Gregory gleaned information related to changes to the size, composition, method of selection and qualifications of the Board which would improve the efficiency and effectiveness of the Board and be in the best interests of the University. She will use that input, along with input that she has received from other constituencies, in assisting the Committee with its analysis of governance reform.

Committee Vice-Chair Shaffer chaired the May 8 meeting of the Committee, and provided Chair Eckel with an overview of the discussion in order for me to provide today's report.

Chair Eckel's remarks are included as follows:

"Item 5.E.1 on today's agenda was the action passed at the March committee meeting regarding student representation on the Board. As noted in March, Peter Khoury is graduating this weekend. If a gubernatorial nominee to become Peter Khoury's successor is not named and confirmed by the Pennsylvania Senate prior to our July Board meeting, we will not have a student on the Board at a time when we will be deliberating and voting on a matter critical to our students, namely the 2014-2015 budget and tuition rates. Following the March meeting, our students proceeded with the process of soliciting applications for consideration, and a Student Trustee Selection Committee reviewed applications, conducted interviews, and forwarded their results to the Governor's Office for further consideration. We have been assured by the Governor's Office that, indeed, a gubernatorial student appointment will be named and confirmed in time to be seated for the July meeting. Therefore, as contemplated by the Committee when it approved this proposed change in March, this agenda item is being withdrawn at this time.

"Agenda Item 5.E.2 is appointment of members of the Board of Directors of The Milton S. Hershey Medical Center. The Board of Trustees' appointments expiring this year are Rod Erickson, David Gray, and Ed Hintz. The Committee recommends to the Board that Rod Erickson, David Gray, and Ed Hintz be reappointed as members of the Board of Directors of The Milton S. Hershey Medical Center for a three-year term ending June 30, 2017.

"Gary Langsdale, University Risk Officer, reviewed and discussed the risks for Board oversight that have been assigned to the Committee; and Tom Poole provided a summary and timeline of the process for candidate consideration for officers of the Board.

"With the annual meeting of the Board occurring in July, the process and timeline for candidate considerations for chair and vice chair will include an announcement by the Chair of the Governance and Long-Range Planning Committee in mid-May indicating that the process will be underway and will include a review of the process, timeline, criteria and expectations. By mid-June, interested candidates are encouraged to obtain any additional information and by June 25, interested candidates will be asked to provide a biographical sketch and position statement for circulation to the voting membership which will be shared with the voting membership by June 30. On July 11, at our meeting at Penn State Schuylkill, a trustee seminar will be held for candidates and voting membership to allow a forum for questions and answers; then, in the afternoon at the full Board meeting, there will be an election with the successful candidates assuming office immediately for a term ending July 11, 2015 and/or until their successor is elected."

Chairman Masser called the full Board into session. A motion to approve the resolution as recommended by the Committee on Governance and Long-Range Planning was made and seconded.

1. RESOLVED, that the following individuals are appointed as members of the Board of Directors of The Milton S. Hershey Medical Center for a three-year term ending June 30, 2017:

Rodney A. Erickson
David J. Gray
Edward R. Hintz

The Board voted to approve the foregoing resolution as recommended by the Committee on Governance and Long-Range Planning

F. Committee on Legal and Compliance

Chair Kenneth Frazier reported that the Committee on Legal and Compliance met on May 8. The Committee received reports from Regis Becker, Director of Ethics and Compliance, as well as an update from Julie Del Giorno, University Athletics Integrity Officer. Mr. Becker provided a compliance update, including a review of the University's Compliance Plan, which provides a comprehensive framework that details the operational structure of University offices that, working in conjunction with all other University academic and administrative units, are responsible for the University's ethics and compliance efforts. Mr. Becker also updated the Committee on Youth Protection, Privacy and Export Compliance efforts, including the extensive training and program implementation underway. Finally, the Committee was briefed on the status of the Values and Culture Survey and Statement of Values drafting process. Chair Frazier reminded the audience that the Ethics and Compliance website can be found at www.universityethics.psu.edu.

Ms. Del Giorno provided an update on the Athletics Integrity Agreement; she updated the Committee on an ethics training module that has been developed for student-athletes; she reviewed our compliance with the athletics integrity agreement as it relates to annual certifications and covered persons training; and, she noted that she and Matt Solberg, Associate Athletic Director for compliance and student-athlete services, will serve on a panel discussion at a national conference of Athletic Compliance Officers in June regarding the development and implementation of Proactive University Reporting Systems.

General Counsel, Steve Dunham, provided an update on pending legal matters in the public session; the Committee received a privileged update on these matters in Executive Session.

There were no actionable items presented to the Board.

G. Committee on Outreach, Development and Community Relations

Chair Joel Myers reported that the Committee on Outreach, Development and Community Relations met on May 8. University Risk Officer Gary Langsdale joined the committee for a review and discussion of enterprise-wide risks for Board oversight, and in particular to review those risks assigned to this committee. Lisa Powers from the Office of Strategic Communications updated the group on the rollout of new internal communications, as well as dissemination of stories to the national press. Mike DiRaimo, Special Advisor to the President, provided an update on governmental affairs, and Kevin Morooney, Vice President for Information Technology, joined the Committee for a discussion of the Penn State IT environment, information security, and the resilience in some information technology infrastructures.

Rod Kirsch, Senior Vice President for Development and Alumni Relations, updated the Committee on *For the Future: The Campaign for Penn State Students*. The campaign thus far has raised over \$2 billion and Penn State is one of only twelve public universities in the nation to have ever exceeded a \$2 billion campaign goal. Chair Myers thanked past and present members of the Board of Trustees who have given over \$110 million toward the campaign.

There were no actionable items presented to the Board.

Informational Report on the University Faculty Senate

A report of the year's activities of the Faculty Senate was provided by Senate Chair, Brent Yarnal.

Remarks by the President of the Penn State Alumni Association

A report of PSAA activities and initiative was provided by PSAA President, Kay Salvino.

Presidential Transition

Chairman Masser welcomed Dr. Eric J. Barron to the University as President-elect.

Chairman Masser announced the establishment of the Erickson Discovery Grants Program, which will assist undergraduates pursuing individual research and creative projects beyond the classroom, and allow students who might not otherwise be able to afford such opportunities be better prepared to contribute to their fields, their employers, their communities, and Penn State's reputation for excellence.

Chairman Masser requested that the Board staff distribute a resolution to voting members of the Board for consideration.

Chairman Masser's remarks are included as follows:

"Human Resources Policy 25, Emeritus Status, provides the criteria for eligibility and privileges of emeritus rank. Emeritus status is normally awarded to academic or academic administrative personnel holding the rank, or equivalent rank, of professor or associate professor when such rank is authorized in accordance with the University's promotion and tenure process. Individuals must be age 60 or older with 10 or more years of service to the University or have completed twenty-five years or more of service to the University and held an eligible professorial rank for a period of at least five years before leaving the University.

"Dr. Erickson joined Penn State as an assistant professor in 1977, was promoted to associate professor in 1979, and in 1984 was promoted to full professor in both geography and business administration. He went on to serve as the Dean of the Graduate School, Vice President for Research, Executive Vice President and Provost, and in 2011 he was named President of Penn State.

"The resolution to grant emeritus rank to Dr. Erickson is being projected on the screen."

A motion to approve the following resolution was made and seconded.

1. RESOLVED, That the Board of Trustees hereby approves the granting of emeritus status to Rodney A. Erickson, effective May 12, 2014, as President Emeritus of the University and Professor Emeritus of Geography and Business Administration.

The Board then voted to approve the foregoing resolution.

Chairman Masser's remarks continue, as follows:

"This next honor recognizes the scope of Rod's work at Penn State and his unique contributions to the history of our institution. In addition to Rod's academic distinctions as a professor and researcher, he was a gifted administrator. As dean of the Graduate School and vice president for research, he helped attract outstanding graduate students and faculty, and he built a thriving research enterprise. As executive vice president and provost from 1999 to 2011, Rod was responsible for administration of Penn State's resident instruction, research, continuing education, and for the general welfare of the faculty and students. In November 2011, Rod assumed the presidency under unprecedented circumstances and will leave behind a legacy of unwavering dedication, service, and support of Penn State's faculty, staff and students."

Chairman Masser requested that the Board staff distribute a second resolution to voting members of the Board for consideration.

"The Penn State Medal was adopted by the Board of Trustees in December 1957, for the principle purpose of recognizing and honoring achievements of persons who made an outstanding contribution to higher education in Pennsylvania.

"In 1987, the Board approved a revision to the purpose and criteria to reflect that the award would recognize and honor persons, identified with Pennsylvania, whose accomplishments in general, or on behalf of higher education specifically, serve as an inspiration for similar high level achievement by Penn State students. Since that revised criteria, the medal has been awarded on only two occasions, to Bryce Jordan and Joab Thomas.

"A resolution awarding the Penn State medal to Rod Erickson is now going to be projected on the screen."

A motion to approve the following resolution was made and seconded.

2. RESOLVED, That the Board of Trustees hereby approves the awarding of the Penn State Medal to President Rodney A. Erickson in recognition of his contributions on behalf of higher education and the leadership he provided during his 37 years of service to The Pennsylvania State University.

The Board then voted to approve the foregoing resolution.

President Erickson approached the podium to receive the Penn State Medal and provided remarks.

Chairman Masser recognized Office of Physical Plant colleague, Rob Knapik, who designed and hand-crafted the Penn State elm wood presentation for the medal.

A video commemorating Dr. Erickson's service to, and retirement from, Penn State University, was projected for the audience.

Report on the Election of Trustees by Alumni

Chairman Masser called on Trustee Ryan McCombie for a report on the tabulation of ballots for the Election of Trustees by Alumni, which concluded at 9:00 a.m. (EST) on May 8.

Trustee McCombie reported that he and Trustee Marianne Alexander, served as Trustee Tellers for the election. His remarks are included as follows:

"Thank you, Chairman Masser. Trustee Marianne Alexander and I served as judges for the alumni election to the Board of Trustees. With accounting ballots audited by KPMG, 29,791 ballots were received. I will read the total number of votes for the three candidates receiving the highest number of votes.

"One, Alice Pope, 10,025.

"Two, Albert Lord, 9,516.

"Three, Robert Jubelirer, 8,101.

"The results of the tabulation of all 31 candidates will be posted publically in the near future. The three individuals elected by the alumni to serve as trustees for the three-year term beginning July 1st, 2014, are: Alice Pope, Albert Lord, and Robert Jubelirer." [Applause]

The report of the results of the election of Alumni Trustees was approved.

Report on the Election of Trustees by Agricultural Delegates

Vice Chairman Paul Silvis called on Trustee M. Abraham Harpster for a report on the election of Trustees by delegates from agricultural societies, which was held on May 8.

Trustee Harpster's report is included as follows:

"Thank you, Vice Chairman Silvis. Yesterday was the 159th annual election of trustees by Agricultural delegates. I'm pleased to report a great deal of interest in the election. There were three candidates indicating their willingness to serve. Betsy Huber and Keith Masser were nominated and elected by the Agricultural delegates to serve three-year terms beginning July 1.

"At the conclusion of yesterday's election for trustees representing the Agricultural interests, Tom Poole received a letter of protest from a candidate in the election. The candidate alleged that there were irregularities in the voting by one of the county delegations. We investigated this complaint as best we could in the time available to us. It appears that no complaints were received either by the trustee tellers of the election, Carl Shaffer and myself, the non-trustee tellers of the election, by any member of the University staff assisting the election directly from the delegates from that county.

"In addition, a member of the University staff contacted the Primary Agricultural Society contact from that district, who was not present at the meeting yesterday, and he indicated that he had not received any complaints from any members of that county delegation of the nature described by the candidate. Finally, none of the tellers of the election and none of the members of the University staff observed any issues or disturbances of the kind complained by the candidate. When the call was made to the assembly on whether they were ready to cast their votes, one county caucus asked for additional time, which the request was granted. No issues were raised by anyone with respect to any irregularities at that time. A second call was made. At this time, all the county caucuses indicated a readiness to vote. Again, no issues were raised or complaints made. We have no way of determining at this point how the delegates from that county in question voted in the election. The standing order of the board governing the process for the election of trustees representing agricultural interests do not contain any mechanism for resolving protests such as the one received yesterday. Carl Shaffer and I, as authorized tellers of the election, have concluded that since no complaints were made at the time of the election by members of the county delegation in question, the election results should be accepted as presented."

The report of the results of the election of Agricultural Trustees was approved.

Election of Trustees Representing Business and Industry Endeavors

The Board of Trustees received the recommendation from the Selection Group on Business and Industry Trustees providing for the election of the following as members of the Board of Trustees representing business and industry endeavors for a three-year term beginning July 1, 2014:

Daniel S. Mead
Walter C. Rakowich

The report of the results of the election of Business and Industry Trustees was approved.

Announcements by the Chairman of the Board of Trustees

Chairman Masser, in his closing remarks:

Thanked Trustees Marianne Alexander, Jesse Arnelle, Jim Broadhurst, Peter Khoury, Joel Myers, and Linda Strumpf for their commitment and service to the Board and University, noting that this would be their last meeting as Trustees of the Board. Each of the outgoing Trustees provided remarks.

The meeting adjourned at 4:02 p.m.

The meeting is available in its entirety at <https://www.youtube.com/watch?v=HhF6Sz6-YG8>

Respectfully submitted,

Janine S. Andrews
Associate Secretary,
Board of Trustees