1:30 p.m. - 

1. **Roll Call**

2. **Approval of the Minutes of Previous Meetings**
   Will the Board of Trustees approve the minutes of the meeting of the Board held on May 4, 2012?

3. **President's Report**

2:30 p.m. - 

4. **Informational Report on Penn State Worthington Scranton**
   Dr. Mary-Beth Krogh-Jespersen, Chancellor, will discuss the activities and achievements of Penn State Worthington Scranton as well as her vision for future directions of the campus.

5. **Operating Budget for the University for the Fiscal Year Beginning July 1, 2012**
   Dr. Rodney A. Erickson, President of the University, will provide a report on the 2012-2013 Operating Budget.

6. **Reports from Standing Committees**
   Discussion of action and/or information items by the Standing Committees for consideration by the Board of Trustees:

   **A. Committee on Academic Affairs and Student Life** - Marianne E. Alexander, Chair

   1) **Discussion of Consent Agenda Items Provided for Information or Approval of the Committee on Academic Affairs and Student Life:**
      Information Items -
      a) Information on Undergraduate Programs
      b) Information on Graduate Programs

      *(See Appendix I)*

   2) **Recommendation for Approval of Administrative Appointment**
      Will the Committee on Academic Affairs and Student Life recommend to the Board of Trustees adoption of the following resolution:

      **RESOLVED**, That the Board of Trustees approves President Rodney A. Erickson's appointment of Stephen Dunham as Vice President and General Counsel effective July 16, 2012.

   **B. Committee on Audit, Risk, Legal and Compliance** - Keith W. Eckel, Chair

   1) **Proposed Renewal of The Nittany Lion Inn Liquor License, Liquor Permit for Sunday Sales and Amusement Permit**
      Will the Committee on Audit, Risk, Legal and Compliance recommend to the Board of Trustees adoption of the following resolution:
6. Reports from Standing Committees (Continued)

B. Committee on Audit, Risk, Legal and Compliance (Continued)

1) Proposed Renewal of The Nittany Lion Inn Liquor License, Liquor Permit for Sunday Sales and Amusement Permit (Continued)

WHEREAS, It is the desire of The Pennsylvania State University to be granted a renewal Hotel Liquor License, and

WHEREAS, It is the desire of The Pennsylvania State University to be granted a renewal of Sunday Sales Permit for the sale of alcoholic beverages at The Nittany Lion Inn, and

WHEREAS, It is the desire of The Pennsylvania State University to be granted a renewal of Amusement Permit,

THEREFORE BE IT RESOLVED, That applications of License and Permits to expire January 31, 2014, be filed with The Pennsylvania Liquor Control Board and that Joseph J. Doncsecz, Corporate Controller, and David J. Gray, Senior Vice President for Finance and Business/Treasurer, be authorized and any and all are authorized to execute the necessary applications and bond, and any other papers required by the Pennsylvania Liquor Control Board.

2) Proposed Revisions to Article 4 of the University’s Bylaws and to Order I of the University’s Standing Orders of the Board of Trustees

It is proposed to amend the Bylaws and Standing Orders of the Board of Trustees to reflect a change in the structure of the Committee on Audit, Risk, Legal and Compliance and the Subcommittee on Audit. The Committee on Audit, Risk, Legal and Compliance has two subcommittees, the Subcommittee on Audit and the Subcommittee on Legal. In order to appropriately reflect the breadth of responsibilities of the Subcommittee on Audit, and in keeping with best practices, it is proposed to change the status of the subcommittee to a standing Committee on Audit and Risk. To reflect this change, it is proposed to amend the name of the Committee on Audit, Risk, Legal and Compliance to the Committee on Legal and Compliance.

The revisions proposed reflect these structural organizational changes.

Will the Committee on Audit, Risk, Legal and Compliance recommend to the Board of Trustees adoption of the following resolutions:

RESOLVED, That Bylaws, Article 4., Committees of the Board of Trustees, be revised to read as follows:

ART. 4. COMMITTEES OF THE BOARD OF TRUSTEES

(1) The Executive Committee: Not less than seven (7) nor more than eleven (11) members of the Board of Trustees to be chosen by ballot of the members present at the stated meeting of the Board in January each year together with the president and the secretary of the corporation shall constitute an executive committee to serve for a period of one year and until their successors are chosen. The president of the corporation shall be chairperson of the executive committee and the secretary of the corporation the recording secretary of the executive committee. The number of elected members of the executive committee, within the above limitations, shall be determined by the Board of Trustees at each said stated meeting.
6. **Reports from Standing Committees** (Continued)

B. **Committee on Audit, Risk, Legal and Compliance** (Continued)

2) **Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees** (Continued)

(a) **Purpose of the Executive Committee:** The purpose of the executive committee, under the direction of and subject to the approval of the Board of Trustees, shall be to transact all necessary business as may arise in the intervals between meetings of the Board.

(b) **Meetings of the Executive Committee:** Meetings of the executive committee may be called by the Board of Trustees, by the President of the Board or by the President of the University.

(c) **Place of Meetings of the Executive Committee:** All meetings of the executive committee shall be held at the executive offices of the University unless otherwise ordered by the chairperson of the committee.

(d) **Notice of Meetings of the Executive Committee:** Notice of the time and place of all meetings of the executive committee shall be given in the same manner as for meetings of the Board of Trustees.

(2) **Standing Committees:**

(a) **Function of Standing Committees:** To facilitate consideration of the business and management of the corporation and of the University, standing committees are established as hereinafter set forth.

1. **Referral of Matters to Standing Committees:** Any matters appropriate for consideration by a standing committee first shall be referred thereto by the Board of Trustees, the President of the Board or the President of the University, except that a two-thirds (2/3) vote of the trustees present at a meeting of the Board but in no event by an affirmative vote of less than nine (9) Trustees will permit initial consideration by the full Board.

2. **Consideration by Board of Matters on Which Standing Committees Make No Recommendation or Report:** Provided, however, that any matter referred to and considered by a standing committee, but upon which the committee makes no recommendation or report to the Board, may be brought before the Board for consideration at the request of any trustee.

3. **Matters Appropriate to More Than One Committee:** Except as otherwise provided in the bylaws, matters determined to be appropriate for consideration by more than one committee may be referred by the President of the Board of Trustees and the President of the University to one committee or more.

4. **Final Authority of the Board:** Unless otherwise specifically delegated and except as otherwise provided herein, authority to act on all matters is reserved to the Board, and the duty of each standing committee shall be only to consider and to report or make recommendations to the Board upon appropriate matters.

5. **Specific Responsibility of Standing Committees:** The several standing committees are charged specifically with the immediate care and supervision of the subject matters respectively indicated by and properly relating to their titles.

(b) **Standing Committees Established:** The following shall be the standing committees of the Board:

- Committee on Academic Affairs and Student Life
- Committee on Finance, Business and Capital Planning
- Committee on Governance and Long-Range Planning
- Committee on Audit, and Risk, Legal and Compliance
- **Committee on Legal and Compliance**
- Committee on Outreach, Development and Community Relations
6. **Reports from Standing Committees** (Continued)

B. **Committee on Audit, Risk, Legal and Compliance** (Continued)

2) **Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees** (Continued)

(3) **Selection of Committee Members:**
(a) **Appointment of Members:** Members of the standing committees, and the chairperson and vice chairperson thereof, shall be appointed by the President of the Board of Trustees after consultation with the President of the University.
(b) **Term of Committee Members:** Committee members shall serve for a term of one (1) year commencing upon the date of the election of officers of the corporation, and until their successors are appointed in accordance with this bylaw.
(c) **Vacancies on Standing Committees:** Vacancies on all standing committees shall be filled through appointment by the President of the Board after consultation with the President of the University to serve the unexpired term created by the vacancy.

(4) **Special Committees:** Special committees shall be appointed by the President of the Board, after consultation with the President of the University, upon authority of the Board with such powers and duties as the Board may determine, provided that no special committee shall be created to act upon any matter appropriate to be acted upon by a standing committee.
(a) **Length of Service of Special Committees:** A special committee shall act for no more than one year from the date of appointment and shall be considered discharged upon the expiration of said year unless specifically authorized by the Board at the time of its appointment, or from year to year, to act for a longer period.

(5) **Subcommittees:** Each committee shall have such subcommittees as may be required for the effective conduct of the business of the committee, provided, however, that subcommittees shall be created only in response to need and to serve a specific purpose.
(a) **Appointment of Subcommittees:** Each subcommittee shall be appointed by the chairperson of the committee of which it is a part, after consultation with the President of the Board and the President of the University.
(b) **Length of Service of Subcommittees:** Each subcommittee shall serve for a period of not more than the term of the members of the standing committee of which it is a part.

(6) **Ex Officio Members:** The President of the Board of Trustees, or in his/her absence the Vice President of the Board, shall be an ex officio member of all standing committees, of all special committees, and of all subcommittees. The President of the University shall be an ex officio member of all standing committees, of all special committees, and of all subcommittees except the Committee on Audit of the Committee on Audit, Risk, Legal and Compliance.
(a) **Counted in Determining a Quorum:** Ex officio members shall be counted in determining the presence of a quorum.

(7) **Committee on Academic Affairs and Student Life:** The committee on academic affairs and student life shall:
(a) Consider and report or recommend to the Board on matters pertaining to the educational policies and programs of the University, including the long-range educational development of the University;
(b) Consider and report or recommend to the Board on matters pertaining to the faculty;
(c) Consider and report or recommend to the Board on educational policy matters pertaining to instruction, research, and continuing education;
6. **Reports from Standing Committees** (Continued)

B. **Committee on Audit, Risk, Legal and Compliance** (Continued)

2) **Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees** (Continued)

   (d) Consider and report or recommend to the Board on matters pertaining to all phases of student life.

   1. **Number of Members**: The committee on academic affairs and student life shall consist of not less than six (6) appointive members, in addition to the ex officio members.

   2. The committee on academic affairs and student life will seek consultation from representative constituent groups as appropriate in the exercise of its responsibilities.

(8) **Committee on Finance, Business and Capital Planning**: The committee on finance, business and capital planning shall:

   (a) Consider and report or recommend to the Board on matters pertaining to finance, business, budgets, non-budget expenditures, human resources, investments, trust funds, insurance, real estate contracts, government and private contracts, and grants, fees, room and board charges, and the long-range financial planning and development of the University;

   (b) Consider and report or recommend to the Board on matters pertaining to endowments, gifts, and fund raising;

   (c) Consider and report or recommend to the Board on matters pertaining to purchase and sale of real estate, master plans, construction, the appointment of architects, the selection of architectural styles and materials, architect's plans, the award of contracts, and the names of buildings and roads;

   (d) Consider and report or recommend to the Board on matters pertaining to the University's capital plan, the long-range comprehensive physical plant and infrastructure development of the University at each campus, consistent with the long-range educational development of the University.

   1. **Number of Members**: The committee on finance and physical plant shall consist of not less than six (6) appointive members, in addition to the ex officio members.

   2. The committee on finance, business and capital planning will seek consultation from representative constituent groups as appropriate in the exercise of its responsibilities.

(9) **Committee on Governance and Long-Range Planning**: The committee on governance and long-range planning shall:

   (a) in fulfillment of its Governance responsibilities, provide counsel and advice to the Board in matters concerning the development of strategies, policies, and practices that orient, educate, organize, motivate, and assess the performance of trustees. It shall assume such additional responsibilities as may from time to time be assigned by the Board's leadership with the approval of the full Board including, but not limited to:

   (1) oversight of all committee guidelines to ensure appropriate and comprehensive distribution of responsibilities;
6. Reports from Standing Committees (Continued)

B. Committee on Audit, Risk, Legal and Compliance (Continued)

2) Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees (Continued)

(2) review and recommending to the Board any changes to the expectations of membership and code of conduct for all trustees;

(3) recommending to the Board candidates for election to membership on the Executive Committee;

(4) reviewing the service of a Trustee upon retirement. The committee may recommend to the Board that emeritus/a status be awarded to the retired trustee. Criteria to be considered by the group shall include offices held, attendance record, participation in the activities of the Board, length of service, or other significant contributions;

(5) evaluate and make recommendations on the working effectiveness of the Board and its committees.

(b) in fulfillment of its Long-Range Planning responsibilities:

(1) charge and support the chief executive with leading a strategic planning process, participating in that process, approve the strategic plan, and monitoring its progress;

(2) ensure the growth, development, and sustainability of the University for future generations and to achieve its full potential as one of the world's great universities.

1. Number of Members: The committee on governance and long-range planning shall consist of not less than six (6) appointive members, in addition to the ex officio members.

2. The committee on governance and long-range planning will seek consultation from representative constituent groups as appropriate in the exercise of its responsibilities.

10. Committee on Audit, and Risk, Legal and Compliance: The committee shall oversee the auditing of the University's financial statements and internal controls, and adherence to laws, regulations, and policies that pertain to University operations as set forth more fully in the operating guidelines of the subcommittees. In fulfilling its responsibility, the committee on audit, and risk, legal and compliance shall:

(a) Consider and report or recommend to the Board on matters pertaining to regular and special audits; and

(b) Consider and report or recommend to the Board on matters pertaining to the identification and management of risks including financial, material, and reputational;

(c) Consider and report or recommend to the Board on matters pertaining to compliance, oversight and legal issues as legally or otherwise prescribed.

1. Number of Members: The committee on audit, and risk, legal and compliance shall consist of not less than six (6) appointive members, in addition to the ex officio members.
6. **Reports from Standing Committees** (Continued)

B. **Committee on Audit, Risk, Legal and Compliance** (Continued)

2) **Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees** (Continued)

2. The committee on audit, risk, legal and compliance will seek consultation from representative constituent groups as appropriate in the exercise of its responsibilities.

(11) **Committee on Legal and Compliance:** The committee shall oversee adherence to laws, regulations, and policies that pertain to University operations. In fulfilling its responsibility, the committee on legal and compliance shall:

(a) Consider and report or recommend to the Board on matters pertaining to compliance, oversight and legal issues as legally or otherwise prescribed.

1. **Number of Members:** The committee on legal and compliance shall consist of not less than six (6) appointive members, in addition to the ex officio members.

2. The committee on legal and compliance will seek consultation from representative constituent groups as appropriate in the exercise of its responsibilities.

(11) **Committee on Outreach, Development and Community Relations:** The Committee on Outreach, Development and Community Relations shall:

(a) in concert with the University's leadership, engage regularly with the institution's major constituents including the faculty, staff, students, alumni, supporters, relevant state and local government agencies and officials, business leaders, and the public. It shall assume such additional responsibilities as may from time to time be assigned by the Board's leadership with the approval of the full Board including, but not limited to:

(1) Educating constituents about the role and responsibilities of the Board of Trustees;
(2) Communicate value of the University to all constituents at all locations; and
(3) Development of short and long term communication plans consistent with University priorities

1. **Number of Members:** The committee on outreach, development and community relations shall consist of not less than six (6) appointive members, in addition to the ex officio members.

2. The committee on outreach, development and community relations, will seek consultation from representative constituent groups as appropriate in the exercise of its responsibilities.

RESOLVED, That the applicable provisions of the Standing Orders excerpted below be revised to read as follows:

**ORDER I.** THE FOLLOWING SPECIAL COMMITTEES AND SUBCOMMITTEES ARE HEREBY ESTABLISHED:
6. **Reports from Standing Committees** (Continued)

B. **Committee on Audit, Risk, Legal and Compliance** (Continued)

2) **Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees** (Continued)

(1) **Subcommittee on Architect/Engineer Selection** (of the Committee on Finance, Business and Capital Planning).

(a) This subcommittee will be composed of three members of the Committee on Finance, Business and Capital Planning.

(b) When it becomes necessary for the Board to appoint an executive architect or engineer for major University physical plant projects, University staff will prepare a list of not less than three nor more than five firms for consideration by the subcommittee.

(c) The qualifications of these firms to perform this particular professional activity as well as background information regarding the type of firm and previous professional work will be presented to the subcommittee.

(d) Based on this information, and upon any recommendation that may be forthcoming from a program committee, and any additional information the subcommittee may request, the subcommittee, after discussion with the staff, will recommend to the Committee on Finance, Business and Capital Planning, the firm that they recommend the Board should appoint.

(2) **Subcommittee on Audit** (of the Committee on Audit, Risk, Legal and Compliance).

(a) This subcommittee will be composed of up to four members of the Committee on Audit, Risk, Legal and Compliance, who are financially literate.

(b) This subcommittee shall be responsible for reviewing on a regular basis the performance and determinations of the auditing firm and informing the Committee on Audit, Risk, Legal and Compliance regarding relevant financial oversight matters.

(c) This subcommittee shall be responsible for reviewing on a regular basis matters pertaining to the identification and management of risks including financial, material, and reputational.

(3) **Subcommittee on Finance** (of the Committee on Finance, Business and Capital Planning).

(a) This subcommittee will be composed of up to three members of the Committee on Finance, Business and Capital Planning.

(b) This subcommittee shall be responsible for reviewing on a regular basis certain of the University's material financial matters, including the operating and capital budgets, balance sheet management and debt strategy, non-endowed investments, review and endorsement of endowment spending rates, and informing the Committee on Finance, Business and Capital Planning regarding relevant financial oversight matters.

(4) **Subcommittee on Human Resources** (of the Committee on Finance, Business and Capital Planning).

(a) This subcommittee will be composed of up to five members, not all of whom need be members of the Committee on Finance, Business and Capital Planning.

(b) This subcommittee shall be responsible for reviewing on a regular basis certain of the University's greatest assets, its human resources, including the applicable policies and procedures concerning the recruitment, retention, and training of employees, as well as diversity and inclusion. The Subcommittee shall be responsible for a review of compensation policies and practices.
6. Reports from Standing Committees (Continued)

B. Committee on Audit, Risk, Legal and Compliance (Continued)

2) Proposed Revisions to Article 4 of the University's Bylaws and to Order I of the University's Standing Orders of the Board of Trustees (Continued)

(54) Subcommittee on Legal (of the Committee on Audit, Risk, Legal and Compliance).
   (a) This subcommittee will be composed of up to three members of the Committee on Audit, Risk, Legal and Compliance.
   (b) This subcommittee shall be responsible for reviewing matters pertaining to compliance, oversight and legal issues as legally or otherwise prescribed, including but not limited to litigation strategies and other matters as prescribed by the subcommittee’s charter.

   abc - deletion
   abc - addition

C. Committee on Finance, Business and Capital Planning - Linda B. Strumpf, Chair

1) Discussion of Consent Agenda Items Provided for Information or Approval of the Committee on Finance, Business and Capital Planning:

   Information Items -
   a) Carpenter, Deike, and Willard Buildings Electrical Service Upgrades, University Park
   b) Animal Diagnostics Laboratory and Dairy Complex Standby Generators, University Park
   c) Core Imaging Facility, Basic Science Building The Milton S. Hershey Medical Center
   d) Hetzel Union Building Energy Conservation Measures, Chilled Water Connection & Pipe Replacement, University Park
   e) Naming of Rooms, Portions of Buildings, and Plazas
   f) Purchase of Portions of Rockview Property, University Park
   g) Status of Major Construction Programs and Borrowing

   Action Items -
   h) Summary of Revisions to Existing Scholarships, Fellowships, Etc.
   i) Acknowledgments of Endowments and Other Major Commitments

   (See Appendix II)

2) Consideration of Proposed Operating Budget for the University for the Fiscal Year Beginning July 1, 2012

   Will the Committee on Finance, Business and Capital Planning recommend to the Board of Trustees adoption of the following resolution:

   RESOLVED, That the proposed Operating Budget for the University for the fiscal year beginning July 1, 2012, as shown in Attachment I and Schedules I - V which are attached hereto and made a part hereof, is approved.

   (Operating Budget attachment and schedules will be distributed to Trustees under separate cover.)
6. **Reports from Standing Committees** (Continued)

C. **Committee on Finance, Business and Capital Planning** (Continued)

3) **Proposed Tuition and Fees Effective 2012 Fall Semester, The Pennsylvania State University**

Will the Committee on Finance, Business and Capital Planning recommend to the Board of Trustees adoption of the following resolution:

RESOLVED, That tuition and fees at all locations are, effective 2012-2013 school year, as shown on the statements attached hereto and which are a part of this resolution.

(Tuition statement attachment will be distributed to Trustees under separate cover.)

4) **Proposed Naming of the J. Lloyd and Dorothy Foehr Huck Life Sciences Building**

It is proposed to name the Life Sciences Building on the University Park campus in recognition of the generosity and vision of Penn State alumni J. Lloyd Huck and Dorothy Foehr Huck. 2013 will mark the 60th anniversary of the Hucks’ first gift to the University. From that initial $10, their philanthropy has grown into one of the most extraordinary legacies in the history of our institution, and their leadership both as donors and as volunteers has inspired their fellow Penn Staters to new levels of commitment. The naming of the Huck Life Sciences Building will create a visible reminder in the heart of the University Park campus that Penn State’s achievements in the life sciences and many other fields would not be possible without these two remarkable alumni.

The Hucks met as undergraduates at Penn State, and the Hucks’ commitment to their alma mater has continued to grow over the decades. Lloyd has chaired the University’s Board of Trustees and served as president of the Penn State Alumni Association, and they have both been leaders in our development efforts: Lloyd was a member of the steering committee for the Grand Destiny campaign and a fundraising chair for Penn State Milton S. Hershey Medical Center, and Dottie has been a top volunteer for the University Libraries and the College of Health and Human Development.

Their own philanthropy has established a model for how private support can fuel advancement in research and education. Through their gifts and estate plans, the Hucks’ generosity reaches approximately $44 million for programs and projects across the University, including the Eberly College of Science, the College of Health and Human Development, Penn State Milton S. Hershey Medical Center, the Smeal College of Business, and University Libraries. They have been leading supporters of the Life Sciences Building, the Business Building and the Henderson Building projects at University Park and the Biotech Institute and Cancer Institute at Penn State Hershey.

The Hucks’ philanthropy has been visionary, allowing the University to become a pioneer in important emerging disciplines. In the early 1980s, Lloyd and Dottie invested in Penn State’s early biotechnology efforts, and they helped to create the University’s first home for the life sciences with their gift to the Wartik Building. They have supported the University’s faculty, students, and research initiatives in fields ranging from molecular biology to nutrition, and the Huck Institutes of the Life Sciences were named in their honor in 2002.
6. **Reports from Standing Committees** (Continued)

**C. Committee on Finance, Business and Capital Planning** (Continued)

4) **Proposed Naming of the J. Lloyd and Dorothy Foehr Huck Life Sciences Building** (Continued)

The Hucks’ gifts will have an enduring impact at the University, and their legacy deserves an enduring physical presence as well. The naming of the Life Sciences Building, where the Huck Institutes of the Life Sciences are centered, will honor their vision for Penn State as a home to discovery and excellence, and it will underscore—to our students, our faculty, and thousands of Penn Staters—the role that philanthropic leaders Lloyd and Dottie Huck have had in building our institutional strength in the life sciences.

Will the Committee on Finance, Business and Capital Planning recommend to the Board of Trustees adoption of the following resolution:

RESOLVED, That the Board of Trustees, in recognition of the generosity and vision of J. Lloyd and Dorothy Foehr Huck, approves the naming of the J. Lloyd and Dorothy Foehr Huck Life Sciences Building.

5) **Proposal to Establish the Penn State SA Trust to Facilitate Operations in the Republic of South Africa**

Penn State's "Priorities for Excellence: The Penn State Strategic Plan 2009-10 through 2013-14," has as one of its stated goals to "Realize Penn State's Potential as a Global University." This goal is being implemented in part through the development of the Global Engagement Network (GEN). GEN is the central framework for achieving Penn State's vision of global citizenship for all students and global leadership for the University in scholarship, research and international engagement. The essence of the GEN is to develop multi-dimensional, multilateral strategic partnerships in select areas of the world. This is the most effective way to leverage limited resources in order to efficiently and effectively achieve greater internationalization of the University. A GEN partnership is one with the potential to engage a diverse group of faculty, staff, and students, and alumni as partners. The collaboration projects pursued through the GEN usually address some of the major global challenges of our time, such as poverty, energy security, sustainability, climate change, food security, global health, youth and family issues, and immigration/migration. The process of creating GEN partnerships is organic because it fosters growth from existing relationships as well as being faculty-driven and administratively enabled. Many factors play critical roles in this process, including research strength, opportunities for students and faculty participation at all levels, and the potential for integrating the tripartite mission of teaching, research and service. GEN partnerships are being developed in Germany, China, India, The Middle East, Africa, Latin America and Southeast Asia.

In November 2010, a task force was charged by Vice Provost for Global Programs Michael Adewumi and Vice President for Research and Dean of the Graduate School Henry C. Foley to address a number of issues related to global operations on behalf of Penn State. It was recognized that a need existed to implement a more nimble process for establishing and financing projects abroad and to streamline the infrastructure for coordinating our projects abroad. The task force recommended a number of actions responsive to our articulated need, including establishing a Rapid Response Team and a Working Group for Global Operations Support, assessing our international data collection capability and addressing the particular
C. Committee on Finance, Business and Capital Planning (Continued)

5) Proposal to Establish the Penn State SA Trust to Facilitate Operations in the Republic of South Africa (Continued)

situation in South Africa. These recommendations have been carried out over the past year.

Penn State has a range of activities in South Africa involving several disciplines, institutional partners and projects. Parks & People is a successful student-centered program done in coordination with several local institutions involving research and community engagement in the Eastern Cape area. BioBehavioral Health has both study abroad and research components at the University of Cape Town, as do Philosophy, Global Health, Nursing and the Law school. Penn State Institutes of Energy and the Environment and the Alliance for Education, Science, Engineering and Development in Africa have relationships with South Africa's Council for Scientific and Industrial Research (CSIR) and multi-institutional projects are being planned there. South Africa will be a key location for the GEN.

The College of Agricultural Sciences project in need of an immediate financing modality is a 5 year, $1.6M project funded by the Howard G. Buffett Foundation (HGBF) and led by Principal Investigator (PI) Jonathan Lynch of the College of Agricultural Sciences. The purpose of this project is to create and operate the Ukulima Root Biology Center (URBC), a research and training facility in Limpopo Province, Republic of South Africa. The goal of the research is to develop crop plants which are better adapted to drought and low soil fertility, a key contribution to food security. The URBC consists of a laboratory, lodging and field research facilities, where research is conducted by Penn State graduate students, wage payroll assistants, and postdoctoral fellows funded largely by other projects. The HGBF has funded other US-based entities to conduct agricultural research at the Limpopo site, including the University of Missouri, Texas A&M University, The Danforth Center, and ECHO.

Beginning in early 2011, representatives from the Office of General Counsel, Risk Management, and the central Corporate Controller's Office partnered with colleagues in the College of Agricultural Sciences to identify the appropriate legal structure to meet the needs in South Africa. After benchmarking with other institutions and engaging High Street Partners, a consulting firm specializing in global compliance for higher education, a trust was identified as the optimal structure by which the University should establish a legal entity in South Africa to support the Agricultural Sciences project and a growing number of other purposes. The effectuation of a trust in South Africa requires approval by Penn State's Board of Trustees.

The objectives of the proposed trust will be to facilitate research, education, and outreach in southern Africa. This will allow the trust to be used for future endeavors as appropriate. The initial trustees of the Trust will be: 1) Michael Adewumi, Vice Provost for Global Programs 2) Joseph Doncsecz, Associate Vice President for Finance and Corporate Controller, and 3) Grant Sheen, a resident of South Africa who is a human resources practitioner and attorney who served as a trustee for The Danforth Center. There is a legal requirement that one of the trustees must be a resident of South Africa.

Will the Committee on Finance, Business and Capital Planning recommend to the Board of Trustees adoption of the following resolutions:
5) **Proposal to Establish the Penn State SA Trust to Facilitate Operations in the Republic of South Africa** (Continued)

   Whereas, The Pennsylvania State University's "Priorities for Excellence: The Penn State Strategic Plan 2009-10 through 2013-14," has as one of its stated goals to "Realize Penn State’s Potential as a Global University;" and

   Whereas, this goal is being implemented in part through the development of the Global Engagement Network (GEN), the central framework for achieving Penn State’s vision of global citizenship for all students and global leadership for the University in scholarship, research and international engagement; and

   Whereas, GEN develops multi-dimensional, multilateral strategic partnerships in select areas of the world to leverage our limited resources in order to efficiently and effectively achieve greater internationalization of the University; and

   Whereas, GEN partnership projects address major global challenges of our time, such as poverty, energy security, sustainability, climate change, food security, global health, youth and family issues, and immigration/migration; and

   Whereas, it is desirable to establish as a legal entity a trust in the Republic of South Africa for the purpose of supporting projects and a growing number of other purposes;

   THEREFORE, BE IT RESOLVED, That The Pennsylvania State University, as founder, establishes a trust in the Republic of South Africa to be known as the PENN STATE SA TRUST.

   FURTHER RESOLVED, that Michael Adewumi, Joseph Doncsecz, and Grant Sheen, in their capacity as trustees be and are hereby authorized to sign the trust deed on behalf of the University.

6) **Photo Report on Selected Construction Projects**

   A photo report on the progress of selected construction projects will be presented at the meeting.

D. **Committee on Governance and Long-Range Planning** - James S. Broadhurst, Chair

1) **Proposed Revisions to Article 7 of the University's Bylaws**

   In fulfillment of its governance responsibilities, the committee shall provide counsel and advice to the Board in matters concerning the development of strategies, policies, and practices that orient, educate, organize, motivate, and assess the performance of trustees. Toward that end, the committee works to identify best practices in order to strengthen its membership and promote healthy turnover.
6. **Reports from Standing Committees** (Continued)

D. **Committee on Governance and Long-Range Planning** (Continued)

1) **Proposed Revisions to Article 7 of the University's Bylaws** (Continued)

In May 2003, the Board of Trustees adopted term limits of trustees elected by the alumni, elected by delegates of agricultural societies, and/or elected by the board representing business and industry endeavors. In reviewing institutions of higher education as well as best practices, it is proposed that the Board of Trustees amend the Bylaws to revise the maximum term limits of elected members of the Board of Trustees effective with terms beginning July 1, 2013 and thereafter. Members elected prior to July 1, 2013 will continue under the previously enacted 15-year limits. Additionally, the Office of the Governor will be advised of the newly effected term limits for his/her consideration when making nominations for the position of trustee of the University.

Will the Committee on Governance and Long-Range Planning recommend to the Board of Trustees adoption of the following resolution:

RESOLVED, that Article 7 of the Bylaws of The Pennsylvania State University is amended as follows:

**ART. 7. MISCELLANEOUS PROVISIONS**

(1) **Order of Business**: The order of business at all meetings of the Board of Trustees shall be as follows: (a) roll call, (b) approval of minutes of preceding meetings of the Board and the executive committee, (c) report of the President of the University, (d) reports of other officers, (e) reports of committees, (f) unfinished business, (g) new business, (h) election of officers and members of the executive committee (January meeting).

(2) **Compensation**: No member of the Board shall receive compensation for his/her services, but shall be paid his/her necessary traveling expenses and hotel bills actually incurred while attending a meeting of the Board of Trustees or a meeting of a committee of the Board of Trustees of which he/she is a member, except that travel by personal automobile shall be reimbursed at the same rate established for the use of personally owned automobiles by staff members of the University when traveling on business for the University.

(3) **Fiscal Year**: The fiscal year of the corporation shall be as fixed by the Board of Trustees from time to time. (On March 31, 1961, the Board voted that the fiscal year of the University shall continue to be from July 1 to June 30.)

(4) **Rules of Order**: Unless otherwise modified by these Bylaws, the conduct of business in meetings of the Board and its committees shall be in accordance with the parliamentary procedures prescribed in Robert's "Rules of Order."

(5) **Amendments**: These Bylaws may be amended or repealed by a two-thirds vote of those present at any meeting of the Board provided written notice and copy of the proposed change or changes have been given in the call for the meeting or at a preceding stated or special meeting.

(6) **Repeals**: All resolutions of the Board inconsistent with these Bylaws are hereby repealed.

(7) **Private Inurement**: No part of the net earnings of the University shall inure to the benefit of, or be distributable to, its trustees, officers or other private persons, except that the University shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in these Bylaws and the University's Charter.
6. Reports from Standing Committees (Continued)

D. Committee on Governance and Long-Range Planning (Continued)

1) Proposed Revisions to Article 7 of the University's Bylaws (Continued)

(8) **Term Limits:** Term limits for elected members of the Board will be 15 years, effective with terms beginning July 1, 2003 or thereafter. This provision for term limits shall not apply to elected members of the Board while serving in the capacity as President or Vice President of the Board of Trustees and they will be considered eligible for re-election as a member by the respective constituent group. (For Trustees with terms beginning prior to July 1, 2003, the previously enacted 15 year term limit is effective with the date of the most recent election or re-election as trustees elected by the alumni, elected by delegates of agricultural societies, and/or elected as by the board representing business and industry endeavors. For Trustees with terms beginning between July 1, 2003 and July 1, 2012, the previously enacted 15 year term limit is effective with the date of the initial election as trustees elected by the alumni, elected by delegates of agricultural societies, or elected by the board representing business and industry endeavors.)

abc - indicates deletion
Abc - indicates addition

2) Proposed Revisions to Order VIII of University's Standing Orders

The *Standing Orders* provide that visitors to the public Board of Trustees meetings, including representatives of the news media, shall be present as observers, and not as participants. However, this rule does not apply to guests invited by the President of the Board or the President of the University. Typically, those guests are our faculty and student representatives invited to each meeting.

A third category of invited guests is proposed which will provide the opportunity for expression of public views on issues before the Board. To accommodate such expression, it is proposed that the Board reserve a portion of its regular meeting for individuals who wish to address the Board. All persons wishing to speak must preregister by completing a Request to Address form and submit it to the Office of the Secretary of the Board of Trustees no later than 48 hours before the start of the meeting (typically, Wednesday, at 1:30 p.m., 48 hours before Friday meeting at 1:30 p.m.). The Secretary will review this request and notify the person making the request whether he/she may give public comment at the next meeting. The Board will allow up to thirty minutes for public comment/questions per meeting. An individual speaker will be permitted up to three minutes for a presentation. This will be strictly adhered to with assistance of a timekeeper. Thus, a maximum of ten speakers will be scheduled for each Board meeting.

If the number of requests to address the Board at a given session exceeds the time available, requests will be approved based on the date of the written request was received by the Secretary of the Board. In addition, preference will be given to subject matters that relate to the agenda for the relevant Board meeting and to avoid repetitiveness. There are certain matters that will not be permitted for comment or discussion:

- issues under negotiation as part of the University's collective bargaining process;
- the employment status of any specific individual;
- statements concerning the private activities, lifestyles or beliefs of individuals employed by or associated with the University;
- grievances of individual students or employees;
6. **Reports from Standing Committees** (Continued)

D. **Committee on Governance and Long-Range Planning** (Continued)

2) **Proposed Revisions to Order VIII of University's Standing Orders** (Continued)

- proposals or bids for contracts; or
- or pending or threatened litigation involving the University.

Will the Committee on Governance and Long-Range Planning recommend to the Board of Trustees adoption of the following resolution:

RESOLVED, that Order VIII of the Standing Orders of The Pennsylvania State University is amended as follows:

**ORDER VIII. RULES AND REGULATIONS FOR THE CONDUCT OF PUBLIC MEETINGS OF THE BOARD OF TRUSTEES, ITS STANDING COMMITTEES AND ITS SPECIAL COMMITTEES**

(1) **Meetings Open to the Public.** A meeting of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees shall be open to the public, except as provided in paragraph (13) hereof. The term "meeting" means any prearranged gathering which is attended or participated in by a quorum and held for the purpose of deliberating University business or taking official action. The term "University business" means the framing, preparation, making or enactment of policy or regulations, the creation of liability by contract or otherwise, or the adjudication of rights, duties and responsibilities, but not including administrative action. The term "administrative action" means the execution of policies relating to persons or things previously authorized or required by official action adopted at an open meeting of the Board of Trustees. The phrase "administrative action" does not include the deliberation of University business. The phrase "deliberating University business" shall mean the discussion of University business held for the purpose of making a decision. The phrase "official action" means (1) the making of a recommendation pursuant to statute, ordinance or executive order, (2) the establishment of policy, (3) the making of a decision on University business or (4) the vote taken on any motion, proposal, resolution, rule, regulation, ordinance, report or order.

(2) **Annual Public Notice of All Meetings.** Public notice of the date, time, and place of all regularly scheduled meetings of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees for the calendar year shall be published annually in all daily newspapers of general circulation published in Centre County, and in at least one daily newspaper of general circulation in Pennsylvania. Such notice for meetings at locations other than University Park shall be published in a daily newspaper of general circulation in the political subdivision in which such meetings are to be held.

(3) **Public Notice of Individual Meetings.** Public notice of the date, time, and place of each regular meeting shall be given and published in the daily newspapers of general circulation as indicated above, at least three days prior to the time of each regularly scheduled meeting, and at least twenty-four hours prior to the time of the meeting in the case of special or rescheduled meetings. This provision shall not apply in case of a meeting called to deal with an emergency involving a clear and present danger to life or property.

(4) **Posting of Notices.** Public notice of all meetings of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees shall be posted at the offices of the Secretary of the Board of Trustees at University Park, Pennsylvania.

(5) **News Media Notices.** Notice of the date, time, and place of meetings shall be furnished on request to any newspaper publishing in the political subdivision in which the meeting will be held and to any radio and television station which regularly broadcasts into the political
6. **Reports from Standing Committees** (Continued)

D. **Committee on Governance and Long-Range Planning** (Continued)

2) **Proposed Revisions to Order VIII of University's Standing Orders** (Continued)

subdivision (Centre County in the case of meetings at University Park).

(6) **Notice to Others.** Notice of meetings shall also be furnished to anyone providing a stamped, self-addressed envelope prior to the meeting.

(7) **Meeting Room.** Meetings of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees shall be held in a room large enough to accommodate the members of the Board of Trustees, officers of the University, and invited guests. Space shall also be available for up to twenty-five visitors, including representatives of the news media, on a first-come, first-served basis. The room will be opened one-half hour prior to the starting time of the meeting.

(8) **Arrangements for News Media Area and Press Conferences.** An area in the meeting room shall be designated by the University for use by the press and other news media, subject to such rules and regulations as the University may adopt. To further facilitate communications between the Board and the public, the President of the Board and/or the President of the University shall hold press conferences as necessary following meetings of the Board of Trustees.

(9) **Visitors to the Meetings.** Visitors to the meetings, including representatives of the news media, shall be present as observers, and not as participants. Any form of participation including speaking, the presentation of petitions, and the display of banners, posters, and other forms of signs is prohibited. This rule does not apply to guests invited by the President of the Board or the President of the University.

(a) The President of the Board or the President of the University shall be authorized to invite one student and one faculty member to participate in the discussion of agenda items at meetings of the Board of Trustees under existing Rules and Regulations.

(b) Three non-voting faculty representatives and three non-voting student representatives or other constituent representatives may be invited to attend and participate in the meetings of standing committees and of special committees, except executive sessions of the committees. The faculty and student representatives shall be selected by the President of the University in such manner as he/she deems appropriate.

(c) **The Board welcomes the opportunity for expression of public views on issues before the Board.** To accommodate such expression, the Board reserves a portion of its regular meeting for individuals who wish to address the Board. All persons wishing to speak must preregister by completing a Request to Address form and submit it to the Office of the Secretary of the Board of Trustees no later than 48 hours before the start of the meeting (typically, Wednesday, at 1:30 p.m., 48 hours before Friday meeting at 1:30 p.m.). The Secretary will review this request and notify the person making the request whether he/she may give public comment at the next meeting. The Board will allow up to thirty minutes for public comment/questions per meeting. An individual speaker will be permitted up to three minutes for a presentation. This will be strictly adhered to with assistance of a timekeeper. Thus, a maximum of ten speakers will be scheduled for each Board meeting.

When the number of requests to address the Board at a given session exceeds the time available, requests will be approved based on the date the written request was received by the Secretary of the Board. In addition, preference
6. **Reports from Standing Committees** (Continued)

D. **Committee on Governance and Long-Range Planning** (Continued)

2) **Proposed Revisions to Order VIII of University's Standing Orders** (Continued)

will be given to subject matters that relate to the agenda for the relevant Board meeting and to avoid repetitiveness. Finally, the Board will not hear presentations or entertain questions on the following topics: issues under negotiation as part of the University's collective bargaining process; the employment status of any specific individual; statements concerning the private activities, lifestyles or beliefs of individuals employed by or associated with the University; grievances of individual students or employees; proposals or bids for contracts; or pending or threatened litigation involving the University.

(10) **Photographic and Recording Equipment.** Visitors to the meeting, including representatives of the news media, shall be allowed to use battery-operated audio tape recorders, television cameras and photographic equipment subject to the following regulations:

(a) A designated area in the meeting room shall be used by all visitors to the meeting using television cameras or photographic equipment.

(b) Television cameras and related equipment shall be allowed entry into the meeting room for set up purposes during the one-half hour period prior to the starting time of the morning and afternoon meetings. Television cameras and related equipment shall not be allowed entry into the meeting room after the starting time of the meeting, except during the course of a meeting recess, in which event entry will be permitted.

(c) Television cameras and photographic equipment shall be required to use available light during the meeting. Artificial lighting and flashes shall not be used during the meeting.

(d) No voice-over broadcasting shall be permitted during the meeting.

(11) **Procedures for Committee Meetings and Board Meetings.** In conducting the business of the Board of Trustees, its Standing Committees, and its Special Committees, the procedures for the meetings of the Standing Committees and the Special Committees shall provide for full discussion of both information and action items. Following discussion of action items, Standing Committees will vote to recommend an action to the Board of Trustees. Special committees recommend action to Standing Committees. The Board of Trustees meeting will be devoted primarily to (a) taking formal action on committee recommendations as a block, with Board members having the opportunity to raise questions concerning any of the recommended action items and to call for a separate vote on a given item; (b) considering and acting upon matters which have not come to the Board through a Standing Committee; and (c) receiving the report of the President of the University. The vote of each member of the Board or of a committee on any resolution, rule, order, regulation, ordinance or the setting of official policy must be publicly cast and, in the case of a roll call vote, recorded.

(12) **Agenda for the Meetings.** The agenda and supporting material for the meetings of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees shall be available to the public at the time of the meetings. In addition to making available to the public at the time of the meeting the agenda and supporting material, the University will make available five days in advance of the meeting an agenda of items to be considered with a note that the agenda of items is subject to change without notice prior to the meeting.
6. **Reports from Standing Committees** (Continued)

D. Committee on Governance and Long-Range Planning (Continued)

2) **Proposed Revisions to Order VIII of University's Standing Orders** (Continued)

(13) **Executive Sessions of the Board of Trustees.** The Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees may hold an executive session for one or more of the following reasons:

(a) To discuss any matter involving the employment, appointment, termination of employment, terms and conditions of employment, evaluation of performance, promotion or disciplining of any specific prospective officer or employee or current officer or employee employed or appointed by the University, or former officer or employee, provided, however, that the individual employees or appointees whose rights could be adversely affected may request, in writing, that the matter or matters be discussed at an open meeting.

(b) To hold information, strategy and negotiation sessions related to the negotiation or arbitration of a collective bargaining agreement or, in the absence of a collective bargaining unit, related to labor relations and arbitration.

(c) To consider the purchase or lease of real property up to the time an option to purchase or lease the real property is obtained or up to the time an agreement to purchase or lease such property is obtained if the agreement is obtained directly without an option.

(d) To consult with its attorney or other professional advisor regarding information or strategy in connection with litigation or with issues on which identifiable complaints are expected to be filed.

(e) To review and discuss University business which if conducted in public would violate a lawful privilege or lead to the disclosure of information or confidentiality protected by law, including matters related to the initiation and conduct of investigations of possible or certain violations of the law and quasi-judicial deliberations.

(f) To discuss matters of academic admission or standings.

The executive session may be held during an open meeting, at the conclusion of an open meeting, or may be announced for a future time. The reason for holding the executive session must be announced at the open meeting occurring immediately prior or subsequent to the executive session. If the executive session is not announced for a future specific time, members of the Board of Trustees shall be notified 24 hours in advance of the time of the convening of the meeting specifying the date, time, location and purpose of the executive session. Official action on discussions held in executive session shall be taken at an open meeting. An executive session may be called by the President of the Board of Trustees or the President of the University, or, in the absence of the President of the Board of Trustees, the Vice President of the Board. A majority of the members present and voting may determine to adjourn and direct that notice of a public meeting at a subsequent time be given, rather than proceed in executive session.

(14) **Maintaining Order.** The presiding officer at public meetings of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees shall have the authority to maintain order during the public meeting. Any person who, in the opinion of the presiding officer, prevents, disturbs, or interrupts a public meeting may be requested to leave the public meeting, and, upon failure to comply, may be subject to forcible removal and/or arrest for violation of the Penal Code of Pennsylvania.

(15) **Minutes of Public Meetings.** The minutes of public meetings of the Board of Trustees, its Executive Committee, its Standing Committees, and its Special Committees shall be available for inspection and copying during regular business hours at the office of the Secretary of the Board of Trustees. A copy of minutes of public meetings shall be available
6. **Reports from Standing Committees** (Continued)

   D. **Committee on Governance and Long-Range Planning** (Continued)

      2) **Proposed Revisions to Order VIII of University's Standing Orders** (Continued)

   to a member of the public upon payment of the reasonable cost of reproduction.

   (16) **Revisions in the Rules and Regulations for Public Meetings.** The Board of Trustees will periodically review the Rules and Regulations for the Conduct of Public Meetings and make such revisions as experience indicates are appropriate and desirable.

   abc - indicates deletion
   abc - indicates addition

E. **Committee on Outreach, Development and Community Relations** - Mark H. Dambly, Chair

7. **Legal Matters**

   R. Mark Faulkner, Interim Vice President and General Counsel, will present an informational report on University legal matters and/or normally considered by a Standing Committee of the Board.

8. **Election of Members to the Board of Directors: Agricultural Law Resource and Reference Center, The Dickinson School of Law of The Pennsylvania State University**

   The Agricultural Law Resource and Reference Center was established in 1998, following the July 1, 1997, affiliation of The Dickinson School of Law with The Pennsylvania State University. The Center is a collaboration between Penn State's Dickinson School of Law and the College of Election of Members to the Board of Directors: Agricultural Law Resource and Reference Center, The Dickinson School of Law of The Pennsylvania State University Agricultural Sciences and is funded, in part, by the Pennsylvania Department of Agriculture. The Center is designed to provide the highest-quality educational programs, information, and materials to those involved or interested in the agricultural industry.

   The Board of Directors of the Center is comprised of: the Secretary of the Pennsylvania Department of Agriculture; the Dean of the Dickinson School of Law; the Dean of the College of Agricultural Sciences; the chairman and the minority chairman of the Agriculture and Rural Affairs Committee of the Senate (or their designees); the chairman and the minority chairman of the Agriculture and Rural Affairs Committee of the House of Representatives (or their designees); two members of the Board of Trustees of The Pennsylvania State University who serve by virtue of election; and the vice president who serves as director for cooperative extension at The Pennsylvania State University. In addition, the Board includes the following members appointed by the Secretary of Agriculture: three representatives of production agriculture, one of whom must be a direct marketer; one agricultural processor; one representative of an agribusiness who must have experience with producer contracts; and one attorney with expertise in agricultural law.

   In 2011, the Board of Trustees elected Trustees Samuel E. Hayes, Jr. and Betsy E. Huber to serve as directors for one-year terms. As their terms have expired, it is desirable to reelect Samuel E. Hayes, Jr. and Betsy E. Huber as directors for one-year terms.

   Will the Board of Trustees of The Pennsylvania State University adopt the following resolution:

   **RESOLVED,** That the Board of Trustees elects Trustee Samuel E. Hayes, Jr. and Trustee Betsy E. Huber to serve on the Board of Directors of the Agricultural Law Resource and Reference Center of The Dickinson School of Law of The Pennsylvania State University.
10. **Informational Report on For the Future: The Campaign for Penn State Students**

   Mr. Peter G. Tombros, Chair of For the Future: The Campaign for Penn State Students, will present an informational report on the Campaign and University Development.

11. **Informational Report on the Penn State Alumni Association Activities by the President of the Alumni Association**

   A report on the activities of the Penn State Alumni Association for 2011-12 will be presented by Kathleen Arnold Smarilli, President of the Penn State Alumni Association.

12. **Recommendation for Approval to Grant Honorary Degree**

   Will the Board of Trustees approve the following resolution:

   RESOLVED, that the Board of Trustees approves the granting of the Honorary Doctorate of Humane Letters to Howard G. Buffet at an upcoming commencement ceremony.

13. **Announcements by the Chairman of the Board of Trustees**
1. Information on Undergraduate Programs

A. College of Arts and Architecture and Penn State Berks

1) Bachelor of Arts in Theatre, General Theatre Studies Option, Theatre Performance Option, Dance Performance Option and Multicultural Performance Option: New Options

The new options will focus on relevant areas of specialization that many Theatre students find useful in crafting post-baccalaureate careers. The new options will become effective Fall 2012.

B. College of Communications

1) Strategic Communications Option in the Bachelor of Arts in Advertising/Public Relations: New Option

The new option explores the theories, methods and tools used to structure persuasive messages. The Strategic Communications option includes an overview of strategic communications principles and concepts that sets the stage for more advanced studies. Research and analytic techniques will be used to design and implement effective communication campaigns that are delivered via traditional and new media options and the use of digital technology and social media is emphasized. The option will be delivered through the World Campus. The new option will become effective Fall 2012.

C. College of Earth and Mineral Sciences

1) Integrated Undergraduate/Graduate program with Bachelor of Science in Energy Business and Finance and Master of Science in Energy and Mineral Engineering: New Program

The integrated undergraduate/graduate curriculum is based upon an accelerated, rigorous program of research and practice that integrates undergraduate and graduate level scholarship. The integrated program will become effective Fall 2012.

2) Integrated Undergraduate/Graduate program with Bachelor of Science in Energy Engineering and Master of Science in Energy and Mineral Engineering: New Program

The integrated undergraduate/graduate curriculum is based upon an accelerated, rigorous program of research and practice that integrates undergraduate and graduate level scholarship. The integrated program will become effective Fall 2012.

3) Integrated Undergraduate/Graduate program with Bachelor of Science in Environmental Systems Engineering and Master of Science in Energy and Mineral Engineering: New Program

The integrated undergraduate/graduate curriculum is based upon an accelerated, rigorous program of research and practice that integrates undergraduate and graduate level scholarship. The integrated program will become effective Fall 2012.

4) Integrated Undergraduate/Graduate program with Bachelor of Science in Mining Engineering and Master of Science in Energy and Mineral Engineering: New Program

The integrated undergraduate/graduate curriculum is based upon an accelerated, rigorous program of research and practice that integrates undergraduate and graduate level scholarship. The integrated program will become effective Fall 2012.

5) Integrated Undergraduate/Graduate program with Bachelor of Science in Petroleum and Natural Gas Engineering and Master of Science in Energy and Mineral Engineering: New Program

The integrated undergraduate/graduate curriculum is based upon an accelerated, rigorous program of research and practice that integrates undergraduate and graduate level scholarship. The integrated program will become effective Fall 2012.
6) **Air Quality Studies Option and the Climatology Option in the Bachelor of Science in Meteorology: Drop of Options**

Enrollment has declined steadily for several years. Students currently enrolled will be able to complete their option. No faculty will be affected. The options will be dropped effective Fall 2012.

**D. College of Education**

1) **Minor in Rehabilitation and Human Services: New Minor**

The new minor will provide coursework to students seeking advanced knowledge and skills related to health, disability and interpersonal interactions. The new minor will become effective Fall 2012.

**E. College of Health and Human Development**

1) **Fitness Studies Option in the Bachelor of Science in Kinesiology: Drop of Option**

Dropping the Fitness Studies option eliminates overlap with the Exercise Science option. Students currently enrolled will be able to complete their option. No faculty will be affected. The option will be dropped effective Fall 2012.

2) **Dietetics Option in the Bachelor of Science in Nutritional Sciences: New Option**

The new option will focus on areas of specialization necessary for students seeking the Registered Dietitian Credential. The new option will become effective Fall 2012.

**F. College of the Liberal Arts**

1) **Bachelor of Arts in Crime, Law and Justice to Bachelor of Arts in Criminology: Change in Name**

The name change reflects national understanding of the field and more accurately describes the program content. The name change will become effective Fall 2012.

2) **Bachelor of Science in Crime, Law and Justice to Bachelor of Science in Criminology: Change in Name**

The name change reflects national understanding of the field and more accurately describes the program content. The name change will become effective Fall 2012.

3) **Bachelor of Arts in Religious Studies: Phase-Out of Program**

Student enrollment has declined steadily for several years. Students enrolled will be able to complete their degrees. No faculty will be affected. The program will be phased-out effective Fall 2012.

**G. Penn State Erie, The Behrend College**

1) **Bachelor of Arts in Arts Administration: New Program**

The new program will focus on conceptual and pragmatic decision making involved in organizational leadership. The new major will become effective Fall 2012.

2) **Literature Option to Literature, Film, and Culture Option in the Bachelor of Arts in English: Change in Name**

The name of the option is being changed to reflect the curricular and content changes to the minor. The name change will become effective Fall 2012.
2. **Information on Graduate Programs**

   A. **Doctor of Education (D.Ed.) in Curriculum and Instruction in the College of Education: Drop of Program**

   The proposal to drop the Doctor of Education (D.Ed.) in Curriculum and Instruction in the College of Education was approved by the Graduate Council at its May 9, 2012 meeting.

   There are no active doctoral candidates for the D.Ed. in Curriculum and Instruction. The last active doctoral candidate graduated in 2009. During the past 5 years, only two students completed the D.Ed. in Curriculum and Instructions. Students interested in the doctoral degree in Curriculum and Instruction enroll in the Ph.D., not the D.Ed.

   B. **Nurse Educator Option and Nurse Administrator Option in the Master of Science (M.S.) Degree Program in Nursing in the School of Nursing: New Options**

   The proposal to create two new options, Nurse Educator and Nurse Administrator, in the Master of Science degree program in Nursing was approved by the Graduate Council at its May 9, 2012 meeting.

   Both new options were proposed in response to a need for nurse educators/administrators prepared with a master's degree in nursing. In both cases, the options originally were administered as emphasis areas in Nursing. However, national certification requirements for nurse educators and for nurse administrators now include the need for the nursing specialty to appear on the transcript, so Nursing has formalized the specialty areas into options.

   C. **Dual-Title Graduate Degree Program in African Studies in the College of the Liberal Arts: New Program**

   The proposal to create the African Studies dual-title graduate degree program in the College of the Liberal Arts was approved by the Graduate Council at its May 9, 2012 meeting.

   Africa has become an important arena over which the European Union, the US, China, and other developed and newly-developing countries and regions vie for access to economic opportunities and political influence. Graduate students from Penn State's multiplicity of academic and sociocultural backgrounds who wish to study Africa's role in the present global system must be provided with an intellectual 'home' to do so. The proposed dual-title doctoral degree program will provide this opportunity by allowing Penn State doctoral students to obtain an African Studies specialization to complement the degree in their major discipline. The multidisciplinary approach of the proposed program will utilize the expertise of existing Africanists at Penn State to design courses that will adopt the lens of the humanities, social sciences, education, bio-behavioral sciences, and environmental sciences, as necessary and applicable.

   Political Science and Comparative Literature have been approved to adopt the dual-title graduate degree program in African Studies, and Geography's proposal to adopt African Studies is in the Graduate Council curricular review process.

   D. **Master of Arts (M.A.) Degree Program in Music (with changes in Music Theory M.A. Program and Musicology M.A. Program; and dropping the Music Theory and History M.A. Program) in the College of Arts and Architecture: New Program**

   **Master of Music (M.Mus.) Degree Program in Pedagogy and Performance (with changes in the Piano Pedagogy and Performance (M.Mus.) Program and Voice Performance and Pedagogy, M.Mus. Program) in the College of Arts and Architecture: New Program**

   Proposals to consolidate three master's degrees in the School of Music in the College of Arts and Architecture were approved by the Graduate Council at its meeting on May 9, 2012 as follows:

   a) Creation of a single Master of Arts (M.A.) degree program in Music by changing the Music Theory M.A. program and dropping the Musicology M.A. program and the Music Theory and History M.A. program

   b) Creation of a single Master of Music (M.Mus.) degree program in Pedagogy and Performance by changing the Piano Pedagogy and Performance M.Mus. program and dropping the Voice Performance and Pedagogy M.Mus. program
The School of Music responded to the University's Core Council recommendations by proposing that the three M.A. programs be consolidated into a single M.A. in Music, with tracks in each of the areas of emphasis-Music Theory; Musicology; and Music Theory and History, and that the two M.Mus. programs be consolidated into a single M.Mus. in Pedagogy and Performance, with tracks in each of the areas of emphasis-Piano and Voice.

E. Master of Education (M.Ed.) in Adult Education Degree Program and Creation of a Joint M.Ed. (Adult Education)/M.D. Degree Program in the College of Education: Change of Requirements and New Option

The proposal to change the requirements for the Master of Education (M.Ed.) degree program in Adult Education and create a joint M.Ed. (Adult Education)/M.D. degree program was approved by the Graduate Council at its April 18, 2012 meeting.

Several specific reasons for incorporating formal curricular enhancements designed to train medical students in educational principles include: (a) medical students will have teaching responsibilities as they become residents and faculty members; (b) teaching is a critical component in patient-physician interactions and training may help to facilitate communication in this regard; and (c) becoming aware of teaching and learning principles may enhance medical students' learning. In addition, there has been increasing interest in academic medicine in regard to the potential contributions of educational theory and research in creating, implementing, and evaluating medical education programs. The joint degree program will not only help to prepare medical students for their roles as learners and future clinician educators, it will also provide enhanced opportunities for students to explore careers in academic medicine that incorporate medical education research.

F. Master of Education (M.Ed.) Degree and Graduate Program in Art Education in the College of Arts and Architecture: Drop of Option and Change of Requirements

The proposal to drop the Master of Education degree program and change the admission requirements for the graduate program in Art Education in the College of Arts and Architecture was approved by the Graduate Council at its April 18, 2012 meeting.

This program has a history of low enrollment in the M.Ed. The online M.P.S. degree program in Art Education is more convenient and course offerings that are tailored to the needs and interests of practicing art teachers. The faculty decided to clearly separate the possibility of seeking teaching certification at the post-baccalaureate level from all graduate degree programs. The combination of the online M.P.S degree and the in residence M.S. degree addresses the needs of the major constituencies for master's degree in Art Education.

G. Engineering Science and Mechanics Ph.D/M.D. Joint Degree Program in the College of Engineering: New Program

The proposal to create a joint Ph.D (Engineering Science and Mechanics)/M.D. degree program in the College of Engineering was approved by the Graduate Council at its April 18, 2012 meeting.

This joint degree program forms the basis for an interdisciplinary, transformational program that will educate a new generation of Physician Engineering Scientists, working at the frontiers of clinical and translational research. This program responds to the national call to expedite the incorporation of clinical and translational research into improved healthcare.
1. **Carpenter, Deike, and Willard Buildings Electrical Service Upgrades, University Park**

The University is planning to install new pad mounted transformers outside each building as part of a 30-building transformer replacement program. The existing dry-type service transformers have reached the end of their useful life. Each installation will be visually screened with landscaping. Carpenter Building will also include a new diesel emergency generator. The cost estimate for these electrical service upgrades is $1,800,000.

(See Appendix II.1)

2. **Animal Diagnostics Laboratory and Dairy Complex Standby Generators, University Park**

Three new exterior mounted generators will be installed outside two buildings as part of the ongoing campus-wide Essential Services and Research Protection Program. The goal of this program is to improve business continuity in the event of an emergency at University Park. The cost estimate for these three generators is $1,800,000.

(See Appendix II.2)

3. **Core Imaging Facility, Basic Science Building, The Milton S. Hershey Medical Center**

The University intends to complete a 2,300 square foot renovation to the first floor of the Basic Science Building. The project includes lab areas, microscope rooms, data collection areas, and an adjacent corridor. The mechanical, electrical, and fire protection systems will be upgraded in association with the project. The completed project will provide much needed space for the institutional imaging core to include electron microscopes and confocal microscopes to support the research mission. The cost estimate for this project is $1,036,000.

(See Appendix II.3)

4. **Hetzel Union Building Energy Conservation Measures, Chilled Water Connection & Pipe Replacement, University Park**

The University intends to complete energy conservation measures for existing HUB Robeson Center utility systems. Three hundred terminal units will be replaced in the HUB and all mechanical equipment control valves will be replaced. The HUB Robeson Center will be connected to the campus chilled water system. In addition, both hot water and chilled water distribution piping in the HUB, which is outdated and degrading to the point of failure, will need to be replaced. This is an update to an informational item included in the March 2012 Board of Trustees meeting agenda. The cost estimate for this project is $4,800,000.

(See Appendix II.4)

5. **Naming of Rooms, Portions of Buildings and Plazas**

The Facilities Naming Committee has made certain recommendations to the President on the naming of rooms, portions of buildings and plazas. In accordance with the Policy on Naming University Facilities, the Board of Trustees is hereby informed that the President has approved the following naming actions:

A. Relocate the following previously named spaces in the Information Sciences & Technology Building. The rooms are no longer used for activities that meet the donors’ original intentions.

- *The David Burstin Seminar Room* -- relocate from Room 201A to Room 105
- *The Honeywell Club Room* -- relocate from Room 201B to Room 106
- *Xerox Display and Demo Lab* -- relocate from Room 211 to Room 107
- *Kimberly-Clark Display and Demo Lab* -- relocate from Room 215 to Room 108

(Appendix II)
5. **Naming of Rooms, Portions of Buildings and Plazas** (Continued)

   B. Name a Study Room within the Adaptive Technology Services area, Knowledge Commons, Pattee Library, in recognition of a gift from Mary Lynn Englerth Keller. The recognition plaque should read:

   In Memory of Isabel Spahr Englerth
   Adaptive Technology Services Study Room

   C. Name the Electrical Laboratory (Room 116), Gaige Technology and Business Innovation Building, Penn State Berks, in recognition of a commitment from East Penn Manufacturing Company, Inc. The recognition plaque should read:

   The East Penn Manufacturing Company, Inc. Electrical Laboratory

6. **Purchase of Portions of Rockview Property, University Park**

   Standing Order V., Paragraph (4) (c), entitled "Real estate purchases less than $1 million in value" provides for such purchases to be presented to the Board of Trustees for information. The Board of Trustees is advised of the following property transaction:

   The University acquired 451.85 acres of the State Correctional Institution at Rockview from the Commonwealth of Pennsylvania on July 5, 2012 for $407,570. Located north of I-99 near the Shiloh Road and Bellefonte exits, the land was conveyed as three separate parcels of 49.57, 223.02 and 179.26 acres. The acreage, which is largely crop land, is a portion of a total 1,829 acres which have been transferred to the Pennsylvania Game Commission (1,211 acres), the Pennsylvania Fish and Boat Commission (141 acres), and Benner Township (25 acres). Pennsylvania Act 55, signed into law on July 9, 2010, documented the details of the transfers.

   The property was acquired, consistent with the legislation, indicating that the property will be used solely for agricultural purposes in the furtherance of the University's mission of education related to agricultural sciences. Should the University attempt to convey, or utilize it for any other purpose, the property shall revert to the Commonwealth. The conveyance was made subject to a restrictive covenant that the University shall convey a perpetual conservation easement to the Clearwater Conservancy and the Department of Conservation and Natural Resources.

   The purpose of the conservation easement is to preserve the property's unique natural resources, including the biological resources, native species and their supporting habitats, native species that are uncommon in this Commonwealth, to preserve the integrity of Spring Creek, and the protection of the property's groundwater recharge value and its springs, wetlands and floodplains. In the event the perpetual conservation easement is not so conveyed within two years of the effective date of the conveyance, then the property shall immediately revert to the Commonwealth.

   The University has entered into a cooperative agreement with the Pennsylvania Game Commission, the Pennsylvania Fish and Boat Commission, and Benner Township. A Technical Advisory Group with representatives from each organization has been created and will meet regularly to share respective management plans and afford each other the opportunity to view and review such plans, to ensure consistency with the Spring Creek Canyon Conservation Strategy dated Spring of 2009.

   (See Appendix II.5)

7. **Status of Major Construction Programs and Borrowing**

   (See Appendix II.6)
8. **Summary of Revisions to Existing Scholarships, Fellowships, Etc. (For the period April 9, 2012 through June 15, 2012)**

Will the Committee on Finance, Business and Capital Planning recommend to the Board of Trustees adoption of the following resolution:

RESOLVED, That the conditions governing certain existing scholarships, fellowships, awards, and similar funds previously established at the University be revoked and that the Officers of the University are authorized to put into effect the revised regulations as requested by the donors.

9. **Acknowledgments of Endowments and Other Major Commitments**

The Committee on Finance, Business and Capital Planning is advised that for the period April 9, 2012, through June 15, 2012, 41 new funds totaling approximately $1,959,401 were accepted by the University, including scholarships, fellowships, etc. All of these items conform to established University policies and regulations.

For the period March 1, 2012 through April 30, 2012, 38 major commitments were accepted by the University totaling approximately $16,686,482.

Will the Committee on Finance and Physical Plant recommend to the Board of Trustees adoption of the following resolutions:

RESOLVED, That the Board of Trustees gratefully acknowledges the generous contributions of the many friends of the University in support of endowments, funds, and other major commitments as reported to the Committee on Finance, Business and Capital Planning at its meeting of July 13, 2012.

FURTHER BE IT RESOLVED, That the Officers of the University are authorized to convey the Board's appreciation to these generous benefactors who provide opportunities for many students to receive a quality education.
University Park

Route 220
Benner Pike
Spring Creek

Appendix II.5

7/13/2012 FB&CP

179.26 acre
49.57 acre
223.02 acre

University Park

Route 220
Benner Pike

179.26 acre
49.57 acre
223.02 acre
### STATUS OF MAJOR CONSTRUCTION PROGRAMS AND BORROWING ( > $5 Million )

**June 30, 2012**

<table>
<thead>
<tr>
<th>Campus</th>
<th>Project Name</th>
<th>Budget Amount</th>
<th>Commonwealth Funding</th>
<th>Gift Amount</th>
<th>Arch/Eng Selection</th>
<th>Final Plan Approval</th>
<th>Start Date</th>
<th>Completion Date</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Penn State</td>
<td>Renovations to PSU-Altoona Housing &amp; Foods Building</td>
<td>$5,000,000</td>
<td>$0</td>
<td>$0</td>
<td>N/A</td>
<td>03/11</td>
<td>03/12</td>
<td>08/12</td>
<td>Construction is approximately 65% complete.</td>
</tr>
<tr>
<td>Brandywine</td>
<td>Brandywine Main Building Renovation</td>
<td>$9,500,000</td>
<td>$0</td>
<td>$0</td>
<td>01/12</td>
<td>05/12</td>
<td>05/12</td>
<td>09/12</td>
<td>Construction began in May 2012.</td>
</tr>
<tr>
<td>Hershey</td>
<td>Children's Hospital</td>
<td>$296,500,000</td>
<td>$14,000,000</td>
<td>$65,000,000</td>
<td>11/05</td>
<td>11/09</td>
<td>03/10</td>
<td>10/12</td>
<td>Construction is approximately 65% complete.</td>
</tr>
<tr>
<td>Harrisburg</td>
<td>Education Activity Building</td>
<td>$19,500,000</td>
<td>$0</td>
<td>TBD</td>
<td>11/11</td>
<td>TBD</td>
<td>02/13</td>
<td>03/14</td>
<td>Project in design.</td>
</tr>
<tr>
<td>Philadelphia</td>
<td>EEB Hub, Building 661 and 7R, Philadelphia Navy Yard</td>
<td>$39,000,000</td>
<td>$30,000,000</td>
<td>$0</td>
<td>09/11</td>
<td>01/13</td>
<td>01/13</td>
<td>02/14</td>
<td>Project in design.</td>
</tr>
</tbody>
</table>

#### University Park

<table>
<thead>
<tr>
<th>Campus</th>
<th>Project Name</th>
<th>Budget Amount</th>
<th>Commonwealth Funding</th>
<th>Gift Amount</th>
<th>Arch/Eng Selection</th>
<th>Final Plan Approval</th>
<th>Start Date</th>
<th>Completion Date</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beaver Stadium Scoreboard Upgrades</td>
<td>$12,700,000</td>
<td>$0</td>
<td>$0</td>
<td>07/11</td>
<td>TBD</td>
<td>TBD</td>
<td>Postponed for two (2) years.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BioBehavioral Health Building</td>
<td>$48,100,000</td>
<td>$40,000,000</td>
<td>$0</td>
<td>01/08</td>
<td>07/10</td>
<td>12/10</td>
<td>10/12</td>
<td>Construction is approximately 68% complete.</td>
<td></td>
</tr>
<tr>
<td>Berne Building Renovation</td>
<td>TBD</td>
<td>$0</td>
<td>$0</td>
<td>05/12</td>
<td>07/13</td>
<td>TBD</td>
<td>TBD</td>
<td>Project beginning design.</td>
<td></td>
</tr>
<tr>
<td>CEDAR Building Renovations</td>
<td>$8,500,000</td>
<td>$6,840,000</td>
<td>$0</td>
<td>03/11</td>
<td>01/12</td>
<td>03/12</td>
<td>04/13</td>
<td>Construction is approximately 25% complete.</td>
<td></td>
</tr>
<tr>
<td>East Campus Steam Line</td>
<td>$13,500,000</td>
<td>$11,000,000</td>
<td>$0</td>
<td>N/A</td>
<td>03/11</td>
<td>06/11</td>
<td>08/12</td>
<td>Construction is approximately 65% complete.</td>
<td></td>
</tr>
<tr>
<td>Environmental Improvements BFP Installations</td>
<td>$10,500,000</td>
<td>$7,000,000</td>
<td>$0</td>
<td>N/A</td>
<td>N/A</td>
<td>06/08</td>
<td>08/14</td>
<td>Project program is approximately 68% complete.</td>
<td></td>
</tr>
<tr>
<td>Essential Services Program</td>
<td>$11,950,000</td>
<td>$3,000,000</td>
<td>$0</td>
<td>N/A</td>
<td>N/A</td>
<td>12/05</td>
<td>12/14</td>
<td>Project program is approximately 68% complete.</td>
<td></td>
</tr>
<tr>
<td>Eva J. Pell Laboratory for Advanced Biological Research</td>
<td>$23,000,000</td>
<td>$0</td>
<td>$0</td>
<td>11/07</td>
<td>11/10</td>
<td>09/11</td>
<td>06/13</td>
<td>Construction is approximately 35% complete.</td>
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<tr>
<td>Health and Human Development Building</td>
<td>$58,200,000</td>
<td>TBD</td>
<td>$0</td>
<td>01/08</td>
<td>11/12</td>
<td>03/13</td>
<td>10/15</td>
<td>Project in design.</td>
<td></td>
</tr>
<tr>
<td>HUB Addition</td>
<td>$30,600,000</td>
<td>$0</td>
<td>$0</td>
<td>03/11</td>
<td>03/13</td>
<td>03/13</td>
<td>01/15</td>
<td>Project in design.</td>
<td></td>
</tr>
<tr>
<td>IM Building Addition</td>
<td>$24,600,000</td>
<td>$0</td>
<td>$0</td>
<td>01/11</td>
<td>01/13</td>
<td>02/13</td>
<td>06/14</td>
<td>Project in design.</td>
<td></td>
</tr>
<tr>
<td>McCoy Natatorium Expansion and Indoor Tennis</td>
<td>$65,000,000</td>
<td>$0</td>
<td>$10,000,000</td>
<td>$0</td>
<td>11/11</td>
<td>05/13</td>
<td>08/13</td>
<td>02/15</td>
<td>Project in design.</td>
</tr>
<tr>
<td>Moore Building Renovation</td>
<td>$21,900,000</td>
<td>$18,900,000</td>
<td>$1,200,000</td>
<td>$0</td>
<td>07/08</td>
<td>01/12</td>
<td>03/12</td>
<td>08/13</td>
<td>Construction is approximately 20% complete.</td>
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<tr>
<td>Mueller and Whitmore Laboratory Renovations</td>
<td>TBD</td>
<td>$0</td>
<td>$0</td>
<td>03/12</td>
<td>03/13</td>
<td>TBD</td>
<td>TBD</td>
<td>Project in programming.</td>
<td></td>
</tr>
<tr>
<td>Old Main Building Systems Renovation Phase I</td>
<td>$8,100,000</td>
<td>$0</td>
<td>$1,500,000</td>
<td>$0</td>
<td>09/11</td>
<td>11/12</td>
<td>03/13</td>
<td>05/14</td>
<td>Project in design.</td>
</tr>
<tr>
<td>Pyle Ice Arena</td>
<td>$90,100,000</td>
<td>$0</td>
<td>$89,000,000</td>
<td>$0</td>
<td>11/10</td>
<td>01/12</td>
<td>01/12</td>
<td>09/13</td>
<td>Construction is approximately 17% complete.</td>
</tr>
<tr>
<td>Recreation Hall Air Conditioning</td>
<td>$5,200,000</td>
<td>$0</td>
<td>$0</td>
<td>01/12</td>
<td>11/12</td>
<td>03/12</td>
<td>08/13</td>
<td>Postponed for one (1) year.</td>
<td></td>
</tr>
<tr>
<td>South Fear Third Floor Renovations</td>
<td>$6,110,000</td>
<td>$2,460,000</td>
<td>$0</td>
<td>N/A</td>
<td>03/11</td>
<td>05/11</td>
<td>01/13</td>
<td>Construction is approximately 80% complete.</td>
<td></td>
</tr>
<tr>
<td>South Fear Phase II Renovations</td>
<td>$14,800,000</td>
<td>$0</td>
<td>$0</td>
<td>01/12</td>
<td>01/13</td>
<td>02/13</td>
<td>12/14</td>
<td>Project in design.</td>
<td></td>
</tr>
<tr>
<td>South Halls Renovations and New Building</td>
<td>$94,100,000</td>
<td>$0</td>
<td>$0</td>
<td>3/11, 11/11</td>
<td>03/12</td>
<td>05/12</td>
<td>12/14</td>
<td>Construction is approximately 3% complete.</td>
<td></td>
</tr>
<tr>
<td>Steele Renovation</td>
<td>TBD</td>
<td>$0</td>
<td>$0</td>
<td>03/12</td>
<td>05/13</td>
<td>TBD</td>
<td>TBD</td>
<td>Project beginning design.</td>
<td></td>
</tr>
<tr>
<td>Transformer Replacement Program</td>
<td>$9,600,000</td>
<td>$1,000,000</td>
<td>$0</td>
<td>N/A</td>
<td>N/A</td>
<td>06/07</td>
<td>12/13</td>
<td>Project program is approximately 65% complete.</td>
<td></td>
</tr>
<tr>
<td>Water Treatment Plant</td>
<td>$30,000,000</td>
<td>$25,000,000</td>
<td>$0</td>
<td>N/A</td>
<td>N/A</td>
<td>01/11</td>
<td>01/13</td>
<td>07/14</td>
<td>Project in design.</td>
</tr>
<tr>
<td>WCSP Steam Production Modifications</td>
<td>$45,000,000</td>
<td>$0</td>
<td>$0</td>
<td>01/11</td>
<td>05/13</td>
<td>02/13</td>
<td>12/15</td>
<td>Project in design.</td>
<td></td>
</tr>
<tr>
<td>West Campus Chilled Water</td>
<td>$11,900,000</td>
<td>$6,500,000</td>
<td>$0</td>
<td>N/A</td>
<td>03/11</td>
<td>05/11</td>
<td>08/12</td>
<td>Construction is approximately 65% complete.</td>
<td></td>
</tr>
<tr>
<td>West Campus Chilled Water Plant Chiller</td>
<td>$14,900,000</td>
<td>$0</td>
<td>$0</td>
<td>01/12</td>
<td>11/12</td>
<td>03/14</td>
<td>Project in design.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Summary of University Long-Term Debt - ($000) (excluding PCT)

- **Total Bonds, Notes and Capital Leases as of June 30, 2011**: $1,044,193 (Bold)
- **Bonds, Notes, and Capital Leases Issued Year to Date Fiscal Year 2011/12**: 5,200
- **Year to Date Principal Payments and Premium Amortizations**: ($39,951.1) *
- **Estimated Bonds, Notes and Capital Leases as of June 30, 2012 (unaudited)**: $1,099,442 * Related Interest Expense Totals Approximately $36,274

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**Notes**: Bold - Completed, Italics - Projected