Statement of Expectations of Membership

(Excerpt from the *Standing Orders* of The Pennsylvania State University.)

*Standing Order IX, "Governance of the University"

(1) Role of the Board of Trustees in University Governance

(f) **Expectations of Membership.** In exercising the responsibilities of trusteeship, the Board of Trustees is guided by the expectations of membership, each of which is equally important:

1. Understand and support the University's mission, vision, and values
2. Act in good faith at all times and in the best interests of the University in a non-partisan manner
3. Make the University a top philanthropic priority to the very best of one's personal ability
4. Prepare diligently, attend faithfully, and participate constructively in all Board meetings and related activities by reading the agenda and supporting materials
5. Speak openly within the Board and publicly support decisions reached by the Board
6. Make decisions and instruct the administration as a Board, not as individuals
7. Participate regularly in events that are integral parts of the life of the University community
8. Disclose promptly and fully any potential or actual conflicts of interest, and personally maintain exemplary ethical standards
9. Refrain from requests of the president or staff for special consideration or personal prerogatives, including admissions, employment, and contracts for business
10. Maintain confidentiality without exception
11. Advocate the University's interests, but speak for the Board or the University only when authorized to do so by the Board or the Chair
12. Respect established channels to acquire information or open communication with constituents
13. Extend goodwill to one another and to all members of the University community.